Exhibit R-2, RDT&E Budget Item Justification: PB 2024 Office of the Secretary Of Defense

R-1 Program Element (Number/Name)

0400: Research, Development, Test & Evaluation, Defense-Wide I BA 7:

PE 0607210D8Z I Industrial Base Analysis and Sustainment Support

Date: March 2023

Operational Systems Development

Appropriation/Budget Activity

COST (\$ in Millions)	Prior Years	FY 2022	FY 2023	FY 2024 Base	FY 2024 OCO	FY 2024 Total	FY 2025	FY 2026	FY 2027	FY 2028	Cost To Complete	Total Cost
Total Program Element	398.110	342.242	830.294	1,017.141	-	1,017.141	1,149.175	1,019.409	781.133	717.601	Continuing	Continuing
819: Industrial Base Analysis and Sustainment	394.360	334.542	830.294	1,017.141	-	1,017.141	1,149.175	1,019.409	781.133	717.601	Continuing	Continuing
821: Microelectronics	3.750	7.700	-	-	-	-	-	-	-	_	0.000	11.450

#### Note

New Start (Y/N): N

#### A. Mission Description and Budget Item Justification

The IBAS program element line is one component of a broader DoD investment strategy to build and strengthen the defense industrial base and secure U.S. supply chains. Residing within the Manufacturing, Capacity Expansion and Investment Prioritization (MCEIP) Directorate, within the Office of the Assistant Secretary of Defense for Industrial Base Policy (OASD(IBP)), IBAS investments are used discretely and in tandem with other DoD investment programs, such as MCEIP office Defense Production Act (DPA) Title III, to ensure collaborative and non-duplicative investment against critical defense industrial base and U.S. supply chain issues. The IBAS program element supports MCEIP office priorities through investment in prime and sub-tier suppliers to mitigate supply chain risks and eliminate production capacity bottlenecks. IBAS program element investments are further synchronized across the department through coordination with other research and development programs, such as the OSD Manufacturing Technology program, residing in the Office of the Under Secretary of Defense for Research and Engineering (OSD(R&E)).

This program element supports the Department's initiatives to Defend the Homeland, Build Sustainable and Long-Term Advantage, and Taking Care of People.

Industrial Base Analysis and Sustainment (IBAS) Support was established in accordance with 10 USC Sec 4817 Industrial Base Fund. The ability of the United States to maintain readiness, and to surge and sustain in response to an emergency, directly relates to the capacity, capabilities, and resiliency of our manufacturing and defense industrial base and supply chains. IBAS authorities and flexibility are key components to build the industrial capabilities needed to innovate, produce, and sustain the weapon systems for today and tomorrow.

The IBAS Program element provides the Department with a unique capability to achieve the strategic aims of the 2022 National Defense Strategy, which calls for a strong, resilient, responsive and healthy U.S. Industrial Base (IB) that underpins current and future U.S. force readiness. This program element is uniquely positioned to improve the U.S. Industrial Base's competitiveness and ability to respond to the Department's needs by applying focused investments to 1) monitor and assess the current state of the IB, 2) address critical issues in the IB relating to urgent operational needs, 3) address supply chain vulnerabilities, and 4) support efforts to expand the Industrial Base.

Global supply chain disruptions have become more common, with recent events highlighting risks and vulnerabilities that undermine our national security. The February 24, 2022 report on Executive Order (E.O.) 14017, "America's Supply Chains", and the 2022 Industrial Base Capabilities (ICR) report, each outline strategic focus areas and enabling capabilities, their associated vulnerabilities, and provide recommendations to strengthen the defense industrial base.

PE 0607210D8Z: Industrial Base Analysis and Sustainment...
Office of the Secretary Of Defense

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Volume 3 - 1039

**Exhibit R-2**, **RDT&E Budget Item Justification:** PB 2024 Office of the Secretary Of Defense **Date:** March 2023

Appropriation/Budget Activity

0400: Research, Development, Test & Evaluation, Defense-Wide I BA 7: PE 0607210D8Z I Indu

Operational Systems Development

R-1 Program Element (Number/Name)
PE 0607210D8Z I Industrial Base Analysis and Sustainment Support

Management Process – To successfully execute the FY 2024 budget, the IBAS Program Office within the Office of the Assistant Secretary of Defense for Industrial Base Policy (OASD(IBP)) will oversee the health of the IBAS portfolio and project codes. The IBAS Program Office coordinates with a Military Service or defense agency technical lead to develop and execute an acquisition strategy and implementation plans for each strategic focus area.

FY 2024 strategic focus areas that will be executed in IBAS Project Code P819 include workforce, critical materials and chemicals, castings and forgings, kinetic weapons, energy storage and batteries, microelectronics, and biomanufacturing. Descriptions of each focus area are included in the P819 R-2a.

B. Program Change Summary (\$ in Millions)	FY 2022	FY 2023	FY 2024 Base	FY 2024 OCO	FY 2024 Total
Previous President's Budget	335.410	588.094	636.406	-	636.406
Current President's Budget	342.242	830.294	1,017.141	-	1,017.141
Total Adjustments	6.832	242.200	380.735	-	380.735
<ul> <li>Congressional General Reductions</li> </ul>	-	-			
<ul> <li>Congressional Directed Reductions</li> </ul>	-	-			
<ul> <li>Congressional Rescissions</li> </ul>	-	-			
<ul> <li>Congressional Adds</li> </ul>	-	242.200			
<ul> <li>Congressional Directed Transfers</li> </ul>	-	-			
<ul> <li>Reprogrammings</li> </ul>	-	-			
<ul> <li>SBIR/STTR Transfer</li> </ul>	-9.916	-			
Program Adjustments	16.748	-	380.735	-	380.735

Congressional Add Details (\$ in Millions, and Includes General Reductions)	FY 2022	FY 2023
Project: 819: Industrial Base Analysis and Sustainment		
Congressional Add: Program Increase	10.000	_
Congressional Add: Advanced Nanomaterials Manufacturing / Metal-organic frameworks	7.500	5.000
Congressional Add: Automated textile manufacturing	10.000	7.50
Congressional Add: Industrial Skills	10.000	-
Congressional Add: Interdisciplinary Center for Advanced Manufacturing Systems	10.000	10.00
Congressional Add: Freeze Dried Plasma	10.000	-
Congressional Add: Lead-free Electronics	7.500	-
Congressional Add: Machine Tooling and Advanced Manufacturing	20.000	-
Congressional Add: Pilot Mask Technology	5.000	-
Congressional Add: Precision Optics Manufacturing	4.000	10.000

PE 0607210D8Z: *Industrial Base Analysis and Sustainment...*Office of the Secretary Of Defense

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Exhibit R-2, RDT&E Budget Item Justification: PB 2024 Office of the Secretary Of Defense Date: March 2023

#### Appropriation/Budget Activity

R-1 Program Element (Number/Name)

0400: Research, Development, Test & Evaluation, Defense-Wide I BA 7: Operational Systems Development

PE 0607210D8Z I Industrial Base Analysis and Sustainment Support

Operational Systems Development		
Congressional Add Details (\$ in Millions, and Includes General Reductions)	FY 2022	FY 2023
Congressional Add: Submarine Workforce Development	20.000	-
Congressional Add: Weldable Ultra Hard Armor	3.000	-
Congressional Add: Accelerated training in defense manufacturing	5.000	5.000
Congressional Add: Advanced Headborne Systems Manufacturing	7.500	5.000
Congressional Add: Carbon/Carbon Industrial Base Enhancement	6.000	3.000
Congressional Add: Career and Technical Education Pilot	10.000	10.000
Congressional Add: Defense Supply Chain Enhancement	10.000	-
Congressional Add: Digital Engineering Enabled Workforce Development	7.000	-
Congressional Add: Digital Thread Manufacturing Demonstration	8.000	8.000
Congressional Add: Enhanced Digital Capabilities	7.000	-
Congressional Add: Heavy Rare Earth Elements Program	80.000	-
Congressional Add: Rare Earth Elements and Critical Minerals Recovery Technique Demonstration	3.000	-
Congressional Add: Rare Earth Separation Technologies	4.000	-
Congressional Add: Resilient Manufacturing Ecosystem	2.500	5.000
Congressional Add: Ruggedized Transceivers	10.000	7.500
Congressional Add: Systems Engineering Technician Education Initiative	0.550	-
Congressional Add: Advanced Design and Engineering Capabilities for Small Businesses	-	12.000
Congressional Add: Advanced Electrochromic Manufacturing Program	-	5.000
Congressional Add: Advanced Thermoplastics Demonstration	-	4.000
Congressional Add: Aluminum Armor Plating	-	1.500
Congressional Add: Automated Integrated Metrology	-	5.000
Congressional Add: Demonstration Scale of REE from Coal Ash Technology	-	30.000
Congressional Add: Digital Design and Engineering Demonstration	-	5.500
Congressional Add: Expanding U.S. Defense Workforce	-	20.000
Congressional Add: Hybrid Manufacturing for Lightweight Defense Components	-	5.000
Congressional Add: Munitions Supply Chain Diversification	-	20.000

Exhibit R-2, RDT&E Budget Item Justification: PB 2024 Office of the Secret	hibit R-2, RDT&E Budget Item Justification: PB 2024 Office of the Secretary Of Defense  Date:	
Appropriation/Budget Activity	R-1 Program Element (Number/Name)	

0400: Research, Development, Test & Evaluation, Defense-Wide I BA 7:

Operational Systems Development

PE 0607210D8Z I Industrial Base Analysis and Sustainment Support

Congressional Add Details (\$ in Millions, and Includes General Reductions)	FY 2022	FY 2023
Congressional Add: On-Shore Advanced Microelectronic Packaging for Strategic Mission Enablement	-	40.000
Congressional Add: On-Shoring Navy Battery Cells	-	10.000
Congressional Add: Partnerships For Manufacturing Training Innovation	-	7.000
Congressional Add: Systems Engineering Technology (SET) Apprenticeship and Internship Program	-	1.200
Congressional Add Subtotals for Project: 819	277.550	242.200
Congressional Add Totals for all Projects	277.550	242.200

#### **Change Summary Explanation**

P821 Microelectronics FY 2023 funding for the Defense Microelectronics Cross-Function Team effort transitioned organizationally and fiscally on October 1, 2021 from Program Element 0607210D8Z to Program Element 0604294D8Z Microelectronics under the Office of the Undersecretary of Defense for Research and Engineering (OUSD(R&E).

FY 2024 increase provides funding for efforts as addressed in the R2 below: Workforce, Critical Materials and Chemicals, Castings and Forgings, Kinetics Capabilities, Energy Storage and Batteries, Microelectronics,

Exhibit R-2A, RDT&E Project Justification: PB 2024 Office of the Secretary Of Defense							Date: Marc	ch 2023				
Appropriation/Budget Activity 0400 / 7				R-1 Program Element (Number/Name) PE 0607210D8Z I Industrial Base Analysis a nd Sustainment Support				Project (Number/Name) 819 I Industrial Base Analysis and Sustainment				
COST (\$ in Millions)	Prior Years	FY 2022	FY 2023	FY 2024 Base	FY 2024 OCO	FY 2024 Total	FY 2025	FY 2026	FY 2027	FY 2028	Cost To Complete	Total Cost
819: Industrial Base Analysis and Sustainment	394.360	334.542	830.294	1,017.141	-	1,017.141	1,149.175	1,019.409	781.133	717.601	Continuing	Continuing
Quantity of RDT&E Articles	-	-	-	-	-	-	-	-	-	-		

#### A. Mission Description and Budget Item Justification

Global supply chain disruptions have become more common, with recent events highlighting risks and vulnerabilities that undermine our national security. The February 24, 2022 report on Executive Order (E.O.) 14017, "America's Supply Chains", and the 2022 Industrial Base Capabilities (ICR) report each outline strategic focus areas and enabling capabilities, their associated vulnerabilities, and provide recommendations to strengthen the defense industrial base.

The FY 2024 IBAS budget reflects the DoD's commitment to ensuring our supply chains can provide our warfighters with decisive advantage. This budget includes investments to respond to E.O. 14017 and ICR findings and recommendations, emerging and modernization priorities and technologies, and other defense requirements. This is the result of significant coordination for each strategic focus area via cross-functional teams (CFT). These CFTs developed an integrated and prioritized investment strategy to address the most pressing needs for each focus area, to include mapping to investment authorities. The FY 2024 IBAS budget reflects the outcome of the CFT recommendations and has been coordinated to complement adjacent investments of related programs including the Defense Production Act (DPA) Title III, Manufacturing Technology (ManTech) program, and at the Military Service level. Accordingly, investments in the following strategic focus areas will establish, sustain, and expand domestic capabilities and capacities to build more sustainable and resilient supply chains.

Workforce – the DoD relies on a skilled workforce to innovate, produce, and sustain our weapon systems. Decades of erosion across workforce development pipelines jeopardize and threaten our industrial base's ability to remain competitive. Efforts will continue to focus on recruitment, training, and placing skilled workers in support of defense priority states/regions; and coordinating with other interagency programs and leveraging authorities from the Departments of Labor and Education to support priority defense programs. FY 2024's primary effort will be a continuation of a major, multi-year, joint OSD-Navy endeavor begun in FY 2023 focused on ensuring the health and capacity of the DoD's submarine industrial workforce.

Critical Materials and Chemicals - critical materials and critical chemicals are used in a broad range of DoD weapon systems. Like other industrial sectors such as microelectronics, there is a critical materials market concentration in China which makes U.S. economic and national security vulnerable to disruption. To mitigate risks, the DoD will pursue four lines of effort: 1) Develop and foster new sustainability standards for strategic and critical material intensive industries; 2) Expand sustainable domestic production and processing capacity, including non-traditional mining and recycling; 3) Strengthen U.S. stockpiles; 4) Work with allies and partner nations to promote the sharing of technology, capability, and resources. FY 2024 primary efforts will continue prior year initiatives related to scaling domestic processing of Heavy Rare Earth Elements (HREE).

Kinetic Weapons – kinetic capabilities, including hypersonic weapons, are essential to deterring America's adversaries, who continue their military buildups including their own hypersonics capabilities. Current supply chains are vulnerable to raw materials and chemicals shortages; fragile, foreign, and/or sole-source suppliers; and technical challenges of transitioning hypersonic capabilities into production. The DoD will launch efforts to: 1) Address supply chain vulnerabilities of the most critical

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Exhibit R-2A, RDT&E Project Justification: PB 2024 Office of the Secretary C	Of Defense		Date: March 2023
Appropriation/Budget Activity	R-1 Program Element (Number/Name)	Project (No	umber/Name)
0400 / 7	PE 0607210D8Z I Industrial Base Analysis a	819 <i>I Indus</i>	trial Base Analysis and
	nd Sustainment Support	Sustainme	nt

chemicals; 2) Update material specifications, including production and quality testing requirements; and 3) Foster sub-tier suppliers and competition in the hypersonic industrial base to enable affordable production. FY 2024 primary focus efforts will improve and expand the hypersonics industrial base.

Energy Storage and Batteries – due to the small DoD market share and customized battery requirements the DoD is unable to fully leverage the large commercial investment in state of the art energy storage technology. The nearly 100% foreign battery supply chain limits the DoD's ability to field battery enabled weapons/platforms free of adversary supply chain control. To mitigate these risks, DoD is investing to develop domestic assured access to batteries through three focus areas: 1) Initiate studies to define the aggregate demand for energy storage and batteries across the DoD; 2) Pivot to commercial standards and batteries to the maximum extent possible; and 3) Establish internal DoD safety testing capacity for energy storage and batteries for future weapons systems. FY 2024 primary efforts will initiate deep dive DoD demand analysis and identify commercial sourcing synergies.

Castings and Forgings – machine tools and cast and forged parts are critical to the development, procurement, and sustainment of all major defense systems. Cast and forged parts are found in 20 percent of the products representing the U.S. Gross Domestic Product. Continuous industry consolidation and offshoring since the 1960's have hollowed out domestic capability, reducing or eliminating competition and increasing our dependence on other nations, including China. To mitigate these risks, the DoD will: 1) Continue refinement and begin implementation of a cross-service casting and forging strategy to inform policy and investment decisions; 2) Conduct research activities to expand sub-tier supplier development and to improve rapid designs and affordable and reliable production; and 3) Invest to modernize relevant organic industrial base capabilities. FY 2024 primary investments will initiate deep dive analyses to inform strategic investment strategies. They will also center on research into ways to supplement the production of cast and forged products, reconstitution of research capabilities for metals manufacturing, and efforts to create new tool and industrial skill training capabilities to support critical programs.

Microelectronics - components are the foundation of modern economy and military systems. Various vulnerabilities threaten the DoD's ability to source microelectronics needed to sustain programs of record. In order to prepare the Department for increased global economic and strategic challenges, the DoD must take action to ensure access to the microelectronic components needed to sustain our defense programs and systems effectively and affordably. The Department also needs a better strategy to transition leading edge technology developed by both government and industry to DoD programs of record, to ensure the Department maintains a competitive edge. To respond to the threat and establish a secure and assured domestic supply chain, the DoD will pursue multiple lines of microelectronics efforts. Efforts included in IBAS are 1) Establishing domestic advanced packaging capabilities; 2) Establishing data repository to manage obsolescence; and 3) Establishing workforce efforts needed to design and make microelectronic components domestically.

B. Accomplishments/Planned Programs (\$ in Millions)	FY 2022	FY 2023	FY 2024
Title: Industrial Base Analysis and Sustainment (IBAS) Support	56.992	588.094	1,017.141
<b>Description:</b> IBAS currently focuses efforts and investments for all fiscal years in the categories listed above and below, continuing investments to mitigate supply chain risks and findings from Executive Order 14017, and on-going assessments for both traditional defense sectors and cross-cutting sectors. Investments in Workforce, Critical Materials and Chemicals, Castings and Forgings, Kinetics Capabilities, Energy Storage and Batteries, Microelectronics,			
FY 2023 Plans:			

Exhibit R-2A, RDT&E Project Justification: PB 2024 Office of	the Secretary Of Defense	Date: N	March 2023		
Appropriation/Budget Activity 0400 / 7	PE 0607210D8Z I Industrial Base Analysis a 8				
B. Accomplishments/Planned Programs (\$ in Millions)		FY 2022	FY 2023	FY 2024	
Workforce     Industrial Skills Development and Acceleration (National Imperat Workforce): FY 2023 and FY 2024 Plans are similar. See FY 2024.		al			
Divestiture Pilot: To respond to new threats, the DoD needs to di necessary, divesting often creates long downtimes within the sur risk permanent loss of workers and capability needed to produce divestiture impacts. Efforts include 1) retrain and retain workforce steel welding; and 2) capitalize and qualify as new suppliers for aluminum construction to supporting Program Executive Office Street Executive Office Attack Submarines' Virginia Class Program.	pply chain prior to the start of new work. These production gape e new programs. pilot regional projects to minimize program e for future production requirements, e.g. shift from aluminum to ther programs. Efforts will continue to focus on transition from				
2. Critical Chemicals and Materials Sector: Heavy Rare Earth (HREE): continued efforts initiated in prior yea domestic rare earth capabilities and commercialize products. Co lines in support of the DoD's efforts to address supply chain risks foreign non-allied countries.	ontinued the design and scaling of two domestic HREE process				
Light Rare Earth Elements (LREE): Efforts initiated to establish, earth capabilities and commercialize products. Designing and sc efforts to address supply chain risks associated with the dependent	caling domestic LREE processing line in support of the DoD's	•			
Other Material Sectors – expanded, sustained, and improved the materials such as boron and carbon fibers, magnesium, and tant					
3. Castings and Forgings and Machine Tools Castings and Forgings Analysis: Execute projects to provide tim bar and plate stock, wire, and powder) and other materials, sem cast, forged, and additively manufactured parts required to equip strategic guidance (i.e., the National Security Strategy and Natio	ni-fabricated products, and refractories needed to produce the o and sustain U.S. and other forces as required to fulfill nationa				
4. Energy Storage and Batteries: initiated a series of studies to a patterns; 2) domestic commercial sources of supply and their cap					

Exhibit R-2A, RDT&E Project Justification: PB 2024 Office of the	Secretary Of Defense		Date: N	March 2023	
Appropriation/Budget Activity 0400 / 7	R-1 Program Element (Number/Name) PE 0607210D8Z I Industrial Base Analysis a nd Sustainment Support				nd
B. Accomplishments/Planned Programs (\$ in Millions)			FY 2022	FY 2023	FY 2024
testing facilities and capabilities for future acquisition requirements. Find discussions provided below.	FY 2023 and FY 2024 Plans are similar. See FY 2024 Pl				
5. Kinetic Weapons Hypersonics: initiated efforts to improve manufacturing processes an help drive cost down and increase affordability to field hypersonic we suppliers to improve yield rates, accelerate production timelines, and	eapon systems for the Navy and Army. Focused on sub-				
6. Microelectronics Microelectronics Secure Packaging and Enterprise Electronic Parts I are similar. See FY 2024 Plans discussions provided below.	Management System (EEPMS): FY 2023 and FY 2024 F	Plans			
Advanced Secure Packaging (RESHORE) – Nearly all - 97%of ser exposure and security risks To address this - the Department is st capabilities and technologies. This effort will leverage the semicondulinvesting in on-shore facilities with commercial underpinnings with the comprehensive microelectronics security integration.	anding up domestic State of the Art manufacturing packa actor industry movement to 2.5D/3D advanced packaging	aging g by			
Electronic Parts Management System (EPMS) – To improve risk mandemand and quickly delineate parts data and purchasing patterns frow wide capability to provide quick and detailed access to parts informat chain risks. The FY 2023 activity launched a study of existing capability stakeholders and their leadership, assessing existing systems as portional architecture, delineating the requirements and examining portions.	om global supply chains. EPMS will establish an enterprition, purchasing patterns and mitigate potential supply ilities and gaps, and continued with outreach to potential tential sources of information or features, determining the	ise-			
Secure Packaging –establish a US-owned, domestic, trusted, pure-plow volume production of 2.5-D and 3-D Advanced System Integration included: establishing wafer preparation and wafer bumping capability advanced interposer; manufacturing capability; initiating Fan-Out Wa Density Build-Up substrates / High Density Interconnect processes; if and initiating efforts to mitigate and improve access to materials and	on and Packaging secure solutions. Targeted capabilities ties on 300mm substrates; continued development of afer-Level Packaging capability; initiating domestic High initiating design, testing and thermal management capab	•			
FY 2024 Plans: 1. Workforce					

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Exhibit R-2A, RDT&E Project Justification: PB 2024 Office of t	he Secretary Of Defense		Date: N	larch 2023	
Appropriation/Budget Activity 0400 / 7	R-1 Program Element (Number/Name) PE 0607210D8Z I Industrial Base Analysis a nd Sustainment Support				
B. Accomplishments/Planned Programs (\$ in Millions)		F'	Y 2022	FY 2023	FY 2024
Industrial Skills Development and Acceleration (National Imperati efforts in the NIIS portfolio continue in FY 2024 at various planner multiple elements or segments of the initiative's 'Industrial Skills V produce increasing levels of real world system maturity, harmonize	d programmatic stages, iteratively testing, validating and ref Norkforce Development Ecosystem Model.' The intent is to	ining			
Submarine Industrial Workforce: IBAS, in partnership with the Na base's development of the necessary recruitment functions, traini workforce development needs. The objective is to accelerate the other workforce pipeline delivery modes as needed to create suffit tradespeople at the production levels needed to meet the nuclear identifying new workforce supply sources and opportunities for distributional big data analytics. Efforts will continue to focus on priorit training systems in New England and Virginia. This strategy relie improve essential organizational regional relationships and better nongovernmental investments in each defense-critical region.	ing and education programs, and wrap-around support for capath to establishing at-scale regional training systems and icient capability to provide "ready to work" high skill technical Navy's submarine modernization requirements. This includes advantaged/underserved and underrepresented population by states/regions where key suppliers reside. Launched regions on the use of regional coordinators to help establish and	ritical Il des is			
2. Critical Chemicals and Materials Sector: Rare Earth Elements (REE): Continue efforts initiated in prior yea domestic rare earth capabilities and commercialize products. Corlines in support of the DoD's efforts to address supply chain risks foreign non-allied countries. Continue to explore prototype technology and the support new domestic sources.	ntinue the design and scaling of two domestic REE processions associated with the dependence on rare earth elements fro	ng m			
Other Material Sectors – expand, sustain, and improve the value- such as boron and carbon fibers, magnesium, and tantalum for de		ials			
Chemical Energetics: launch efforts to sustain and expand domes energetics and munitions supply chain.	stic capacities for priority chemicals in support of the DoD's				
3. Castings and Forgings (C&F)and Machine Tools Conduct analysis to refine the cross-Service casting and forging s by that strategy. Increase the pace and scope of research into wa products, and to leverage the benefits of Industry 4.0 capabilities, Continue work with the Navy to accelerate planned metalworking	ays to supplement or obviate the need for cast and forged, including but not limited to industrial automation and robotic				

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Exhibit R-2A, RDT&E Project Justification: PB 2024 Office of the	e Secretary Of Defense		Date: N	March 2023	
<b>Appropriation/Budget Activity</b> 0400 / 7	R-1 Program Element (Number/Name) PE 0607210D8Z I Industrial Base Analysis a nd Sustainment Support	Project (N 819 / Indu Sustainme	strial Ba	•	nd
B. Accomplishments/Planned Programs (\$ in Millions)		FY	2022	FY 2023	FY 2024
reconstitute casting and forging-related capabilities for materials predevelop modern computational tools to support advanced applied requalification processes. Work with the Army to improve production ground combat systems. Work with the Navy and DPA Title III to stead capabilities of, and, where appropriate, expand C&F-related joint/ground combat systems.	metallurgy, and reduce barriers to entry posed by part and enabling capabilities at key suppliers of aviation and and up a second source for large steel plate. Understand	the			
Execute projects to provide timely, assured access to the raw and and other materials, semi-fabricated products, and refractories nee parts required to equip and sustain U.S. and other forces as require Security Strategy and National Defense Strategy) and published O	ded to produce the cast, forged, and additively manufactued to fulfill national strategic guidance (i.e., the National				
4. Energy Storage and Batteries: continue a series of previous year purchasing patterns; 2) domestic commercial sources of supply and Identifying opportunities for standardization; and 4) current and em These efforts will provide a Department-wide inventory of fielded by and future DoD battery needs and populate a DoD Battery Database risks and associated threats to operational capabilities; Better position production for Electric Vehicles and other applications.	d their capability and capacity to support DoD needs; 3) erging supply chain threats to key DoD warfighting capabi attery systems and costs, centralize information on current se. The effort will also assess current and future supply chains.	: nain			
5. Kinetic Weapons Hypersonics: Continue industrial base projects improving U.S. mar programs in coordination with other OSD and Military Service orga existing suppliers, establish second sources and improve production 2023 continue to help drive cost down and increase affordability to	nizations. Efforts target critical paths to increase capacity on capability to meet requirements. Nine projects started in	of			
6. Emerging Technology Flexible Biomanufacturing: investments to support the expansion of flexible and modular production assets to deliver critical biomaterial operational needs. Initiate: three flexible industrial scale facilities for build flexible pilot scale facilities to rapidly prototype, test, and evaluate the bioeconomy; and one first-of-its-kind, domestic, modular biomascale production of an estimated five DoD-relevant molecules and deployable capabilities.	Is and precursors at necessary scale to support DoD or an estimated five DoD-relevant molecules; five to six new uate an estimated 20 additional molecules relevant to DoD unufacturing center to enable prototyping and some commendations.	v- ) and			

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Exhibit R-2A, RDT&E Project Justification: PB 2024 Office of the Secretary Of	Defense			Date: M	arch 2023		
0400 / 7	t <b>-1 Program Element (Number/Nan</b> E 0607210D8Z <i>I Industrial Base Ana</i> d Sustainment Support	• `					
B. Accomplishments/Planned Programs (\$ in Millions)			F	7 2022	FY 2023	FY 2024	
7. Microelectronics Secure Packaging – efforts continue to establish a US-owned, domestic, trusted, Ecosystem for low volume production of 2.5-D and 3-D Advanced System Integra activities and capabilities will include: Tooling will be installed, qualified and brough manufacturing. Targeted processes will include: wafer preparation and wafer burn advanced interposer manufacturing capability, Fan-Out Wafer-Level Packaging capability Interconnect printed circuit boards, advanced 2.5/3D packages, substrate substrate and board) and thermal management capability. Domestic access and sto take shape. Security solutions will be moving toward completion. Prototype devicempleted.	ition and Packaging secure solutions ght on line to support advanced packaping capabilities on 300mm substrapability, High Density Build-Up subsection and board design, testing (module sourcing of materials and chemicals	s. Target kaging ates, strates / , packag will beg	aging ted High je,				
Enterprise Parts Management System (EPMS) – activity will primarily consist of steep PDR, 50% progress toward the critical design review, minimum viable product to be developed to ensure full functionality, integration and adoption of EPMS.  Radar Frequency (RF) Microelectronics – activity will primarily be focused on developed Missile Defense to be used for the Fire Control Radar program. Activities we adopted to the program of the prog	t development and delivery. Policy versions of the delivery of	will conti	nue				
adapting commercial technology to defense applications and improvements to pro <i>FY 2023 to FY 2024 Increase/Decrease Statement:</i> P819 IBAS Baseline net increase of \$48.076 million reflects OSD internal realignment issues include increase of \$73.000 million for Microelectronics and Workforce; incommanufacturing; reduction of \$184.000 million for Critical Chemicals and Hyperson	ment of funds for DoD priorities. Sign crease of \$165.000 million for bioinduics.	ustrial					
A	ccomplishments/Planned Progran	ns Subt	otals	56.992	588.094	1,017.141	
	FY	2022	FY 2023				
Congressional Add: Program Increase		10.000	-				
<b>FY 2022 Accomplishments:</b> Apply to supply chain analysis in multiple sectors in and additional workforce development efforts. Possible partial offset to SBIR/STT Congressional Add totals.							
Congressional Add: Advanced Nanomaterials Manufacturing / Metal-organic fra	meworks	7.500	5.000				
FY 2022 Accomplishments: Expand Supply Chain - No domestic capability exis frameworks (MOF) compound to meet soldier chemical, biological, radiological, a							

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Exhibit R-2A, RDT&E Project Justification: PB 2024 Office of the	e Secretary Of Defense			Date: March 2023
Appropriation/Budget Activity 0400 / 7	R-1 Program Element (Number/l PE 0607210D8Z I Industrial Base nd Sustainment Support			
		FY 2022	FY 2023	]
Funds will establish domestic capability to manufacture at scale an filters.	nd incorporate MOF filter media into M61			
<b>FY 2023 Plans:</b> Design a post-processing Dual-Use Manufacturing MOF (synthesis reactors are available for rent). Procure, Install, As Line.				
Congressional Add: Automated textile manufacturing		10.000	7.500	
<b>FY 2022 Accomplishments:</b> Established partnership to prototype processes for advanced textiles needed for defense use and devel programs needed for successful industry adoption and use.				
<b>FY 2023 Plans:</b> Expand partnerships to prototype and implement a advanced textiles needed for defense use and develop associated needed for successful industry adoption and use.				
Congressional Add: Industrial Skills		10.000	-	
FY 2022 Accomplishments: National Imperative for Industrial Skil recruitment, expand and accelerate training in key sectors as need				
Congressional Add: Interdisciplinary Center for Advanced Manufa	acturing Systems	10.000	10.000	
FY 2022 Accomplishments: Lower the barriers for entry to small a manufacturing capabilities including 5-axis, additive, digital and International Control of the control of				
FY 2023 Plans: Continue to expand workforce development project engineering technical training programs.	cts related to digital engineering and systems			
Congressional Add: Freeze Dried Plasma		10.000	-	
FY 2022 Accomplishments: Freeze-dried medical products with gopportunity for injured warfighters operating in austere environmen process. To optimize transfusion therapy on the battlefield far forw technology must be done to enable production of freeze-dried path cryo-depleted plasma, all of which can be used for immediate treat point of injury.	nts to receive transfusions sooner in the vard, additional development of manufacturing nogen-inactivated plasma, cryoprecipitate, and			
Congressional Add: Lead-free Electronics		7.500	_	

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Exhibit R-2A, RDT&E Project Justification: PB 2024 Office of the Secretary Of D	Defense			Date: March 2023
0400 <i>l</i> 7	<b>1 Program Element (Number/l</b> 6 0607210D8Z <i>I Industrial Base</i> 6 Sustainment Support		•	_
		FY 2022	FY 2023	
<b>FY 2022 Accomplishments:</b> Tin-based solders are unable to withstand military opersulting in reliability and performance deficiencies. This effort developed alternation a solder performance specification, a DoD solder users' handbook, and an implem accelerate the transition to lead-free electronics for defense systems.	ve solder alloys and delivered			
Congressional Add: Machine Tooling and Advanced Manufacturing		20.000	-	
FY 2022 Accomplishments: This effort established a DoD partnership with Depart Oak Ridge National Lab (ORNL) called "America's Cutting Edge (ACE)." ACE applicancity of the Manufacturing Demonstration Facility (MDF) as a Hub for a public-leverage an existing \$1.5 billion DoE Research and Development (R&D) Partnersh tool prominence.	lies the robust functional private partnership that can			
Workforce Component: Accelerate workers into and through training and developn requirements.	nent pipelines to meet			
Congressional Add: Pilot Mask Technology		5.000	-	
<b>FY 2022 Accomplishments:</b> Sustain life support supply chains for pilot masks - convestment for pilot masks and related technology. Today's aircraft have surpassed				
Congressional Add: Precision Optics Manufacturing		4.000	10.000	
<b>FY 2022 Accomplishments:</b> Precision Optics are used in almost every DoD platfor commercial optics community and decades of decreased DoD investment has end for skilled workers and stable suppliers. Precision Optics Manufacturing provides a improve industrial base resilience and expands workforce development programs.	angered domestic capability			
<b>FY 2023 Plans:</b> Continue to grow the number of high schools and 2-year colleges curricula, and consequently, continue growing the annual pipeline of new, qualifier a goal of 800 optics technicians per year by 2025, as originally planned in the project address the DoD's critical shortage of precision optics technicians.	d technicians. This project has			
Congressional Add: Submarine Workforce Development		20.000	-	
<b>FY 2022 Accomplishments:</b> Public private partnership with states mitigating work submarine supply chain. Established partnership to identify workforce needs through senior executives who have decision-making authority and are passionate about the	gh industry champions and			
Congressional Add: Weldable Ultra Hard Armor		3.000	-	

PE 0607210D8Z: *Industrial Base Analysis and Sustainment...*Office of the Secretary Of Defense

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Exhibit R-2A, RDT&E Project Justification: PB 2024 Office of the Sec	retary Of Defense			Date: March 2023
Appropriation/Budget Activity 0400 / 7	R-1 Program Element (Number/I PE 0607210D8Z I Industrial Base nd Sustainment Support			
		FY 2022	FY 2023	
FY 2022 Accomplishments: Expand ground vehicle light weight armor manufacturing process for producing an ultra-hard armor that is weldable				
Congressional Add: Accelerated training in defense manufacturing		5.000	5.000	
<b>FY 2022 Accomplishments:</b> Improve the nation's capacity to produce a to meet defense technology, acquisition, and operational needs through ADTM training program that cuts training time up to 75 percent and can for a national network of regional training centers serving the Defense In	the demonstration of the potential of the be the replicable model training program			
<b>FY 2023 Plans:</b> Continue to increase the number of skilled workers thro time up to 75 percent to support the defense industrial base.	ough the ADTM program that cuts training			
Congressional Add: Advanced Headborne Systems Manufacturing		7.500	5.000	
<b>FY 2022 Accomplishments:</b> Conduct prototyping efforts that demonstrate manufacturing to create better-quality helmets and visors to meet more standards, enabling a more rapid evolution of helmet upgrades to improvapidly respond to surge capabilities.	stringent survivability and weight			
FY 2023 Plans: Provide open competition and target FY23Q3 for award	l and kick-off.			
Congressional Add: Carbon/Carbon Industrial Base Enhancement		6.000	3.000	
<b>FY 2022 Accomplishments:</b> Development and expansion of the carbon high temperature applications.	n-carbon manufacturing ecosystem for			
<b>FY 2023 Plans:</b> Continue to increase capacity for carbon-carbon material applications.	al production for high temperature			
Congressional Add: Career and Technical Education Pilot		10.000	10.000	
<b>FY 2022 Accomplishments:</b> Conduct prototyping efforts that expand caindustrial skills.	areer and technical education in			
FY 2023 Plans: Continue to conduct prototyping efforts that expand care skills.	eer and technical education in industrial			
Congressional Add: Defense Supply Chain Enhancement		10.000	_	1

Exhibit R-2A, RDT&E Project Justification: PB 2024 Office of the Secret			1	Date: March 2023	
Appropriation/Budget Activity 0400 / 7	R-1 Program Element (Number/ PE 0607210D8Z / Industrial Base nd Sustainment Support		<b>Project (Number/Name)</b> 819 <i>I Industrial Base Analysis ar</i> Sustainment		
		FY 2022	FY 2023		
<b>FY 2022 Accomplishments:</b> Develop and enhance regional defense supprechnologies and processes.	oly chain workforce in manufacturing				
Congressional Add: Digital Engineering Enabled Workforce Development	t	7.000	-		
FY 2022 Accomplishments: Develop and deploy digital engineering centre enhanced digital manufacturing skills and talent development for the defen					
Congressional Add: Digital Thread Manufacturing Demonstration		8.000	8.000		
<b>FY 2022 Accomplishments:</b> Develop and execute projects that promote t technologies, skilled workforce development, and the integration of digital t metrology capabilities) by current and prospective defense manufacturers.					
<b>FY 2023 Plans:</b> Continue execution of projects that promote the adoption of workforce development, and the integration of digital tools (especially in sit by current and prospective defense manufacturers.					
Congressional Add: Enhanced Digital Capabilities		7.000	-		
FY 2022 Accomplishments: Develop and deploy digital engineering centre enhanced digital manufacturing skills and talent development for the defen					
Congressional Add: Heavy Rare Earth Elements Program		80.000	-		
<b>FY 2022 Accomplishments:</b> Efforts to establish, sustain, and improve valuation rare earth capabilities and commercialize products. Continue the design are processing lines in support of the DoD's efforts to address supply chain risk rare earth elements from foreign non-allied countries.	nd build of two domestic HREE				
Congressional Add: Rare Earth Elements and Critical Minerals Recovery	Technique Demonstration	3.000	-		
<b>FY 2022 Accomplishments:</b> Development and demonstration of industria recovering rare earth elements from mining byproducts.	I scale processes related to				
Congressional Add: Rare Earth Separation Technologies		4.000	-		
FY 2022 Accomplishments: Development and demonstration of industria separating rare earth elements from raw ore and/or end products through r					
Congressional Add: Resilient Manufacturing Ecosystem		2.500	5.000		

Exhibit R-2A, RDT&E Project Justification: PB 2024 Office of the Secretary Of Defe Appropriation/Budget Activity R-1 P	rogram Element (Number/	Name)	Proiect (N	umber/Name)
0400 / 7 PE 06		819 I Industrial Base Analysis and Sustainment		
		FY 2022	FY 2023	
FY 2022 Accomplishments: Deployment of a micro-defense additive manufacturing transitioning materials, processes, equipment and people into a production environment				
<b>FY 2023 Plans:</b> Continue to expand micro-defense additive manufacturing ecosystem materials, processes, equipment and people into a production environment.	n focused on transitioning			
Congressional Add: Ruggedized Transceivers		10.000	7.500	
FY 2022 Accomplishments: Establish a reliable domestic supply chain for fiber optic supporting current and future DoD program demands.	transceivers capable of			
FY 2023 Plans: Contract review, negotiation, initial contract award and project kick or establish and begin the qualification of manufacturing capacity of aerospace-grade fib capable of data transport of up to 200 Gbps over multimode fiber.				
Congressional Add: Systems Engineering Technician Education Initiative		0.550	-	
FY 2022 Accomplishments: Advance training in digital engineering and manufacturing through the creation of a 2-year degree in Systems Engineering Technology.	ng methods and processes			
Congressional Add: Advanced Design and Engineering Capabilities for Small Busine	esses	-	12.000	
FY 2023 Plans: Establish partnerships with industry, academia, and the NIST MEP produced training in the use of advanced design and engineering capabilities by small but				
Congressional Add: Advanced Electrochromic Manufacturing Program		-	5.000	
<b>FY 2023 Plans:</b> Establish partnerships to prototype and implement the production of a substances for use in military applications.	advanced electrochomic			
Congressional Add: Advanced Thermoplastics Demonstration		-	4.000	
FY 2023 Plans: Establish partnerships to develop and implement training programs in application of advanced thermoplastic compounds in military systems.	n the creation and			
Congressional Add: Aluminum Armor Plating		-	1.500	
<b>FY 2023 Plans:</b> Establish partnerships to prototype and implement the production of a plating for use in military applications.	advanced aluminum armor			
Congressional Add: Automated Integrated Metrology		_	5.000	

Exhibit R-2A, RDT&E Project Justification: PB 2024 Office of the Secretary O	of Defense			Date: March 2023
0400 / 7	<b>R-1 Program Element (Number/</b> PE 0607210D8Z	<b>Project (Number/Name)</b> 819 <i>I Industrial Base Analysis and</i> <i>Sustainment</i>		
		FY 2022	FY 2023	
<b>FY 2023 Plans:</b> Leverage existing partnerships to develop and execute projects accelerate the creation and use of automated integrated metrology capabilities i additive and subtractive) across a variety of metal and composite materials.				
Congressional Add: Demonstration Scale of REE from Coal Ash Technology		-	30.000	
<b>FY 2023 Plans:</b> Establish a full scale plant to extract rare earth elements from c from small scale demonstration project previously funded by IBAS which proved commercial scale.				
Congressional Add: Digital Design and Engineering Demonstration		-	5.500	
<b>FY 2023 Plans:</b> Establish partnership to prototype and develop project-based in theory and practice of digital design and engineering for military applications.	dustrial workforce training in the			
Congressional Add: Expanding U.S. Defense Workforce		-	20.000	
FY 2023 Plans: Conduct prototyping efforts to expand U.S. defense workforce.				
Congressional Add: Hybrid Manufacturing for Lightweight Defense Componen	ts	-	5.000	
<b>FY 2023 Plans:</b> Leverage existing partnerships to develop and execute projects of hybrid (additive plus subtractive) manufacturing processes, a variety of metal advanced digital metrology to the rapid production of lightweight defense compo	and composite materials, and			
Congressional Add: Munitions Supply Chain Diversification		-	20.000	
FY 2023 Plans: Focus on sub-tier manufactures for munitions production.				
Congressional Add: On-Shore Advanced Microelectronic Packaging for Strate	gic Mission Enablement	-	40.000	
FY 2023 Plans: Develop advanced packaging manufacturing technology and cadomestic ecosystem.	apabilities to address gaps in the			
Congressional Add: On-Shoring Navy Battery Cells		-	10.000	
FY 2023 Plans: Develop advanced battery manufacturing technology and capal domestic sourcing of cells.	oilities to address gaps with			
Congressional Add: Partnerships For Manufacturing Training Innovation		-	7.000	
FY 2023 Plans: Conduct prototyping effort to build partnerships for manufacturing	ng training program.			
Congressional Add: Systems Engineering Technology (SET) Apprenticeship a	nd Internship Program	-	1.200	

Exhibit R-2A, RDT&E Project Justification: PB 2024 Office of the Secretary	Date: March 2023		
Appropriation/Budget Activity 0400 / 7	PE 0607210D8Z I Industrial Base Analysis a 8	• \	

	FY 2022	FY 2023
FY 2023 Plans: Continue to expand systems engineering technician training program.		
Congressional Adds Subtotals	277.550	242.200

## C. Other Program Funding Summary (\$ in Millions)

N/A

Remarks

NA

# D. Acquisition Strategy

NA

Exhibit R-3, RDT&E Project Cost Analysis: PB 2024 Office of the Secretary Of Defense

Appropriation/Budget Activity

0400 / 7

R-1 Program Element (Number/Name) PE 0607210D8Z I Industrial Base Analysis a 819 I Industrial Base Analysis and

nd Sustainment Support

Project (Number/Name)

Date: March 2023

Sustainment

Product Developmer	nt (\$ in Mi	illions)		FY 2	2022	FY 2	2023	FY 2 Ba	2024 ise	FY 2	2024 CO				
Cost Category Item	Contract Method & Type	Performing Activity & Location	Prior Years	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost	Cost To	Total Cost	Target Value of Contract
IBAS Baseline Program Efforts - Prior Years	C/Various	various : various	289.723	9.800		-		-		-		-	Continuing	Continuing	-
Workforce Initiatives	C/FFP	SE New Eng Def Ind Assoc; Senedia; Auburn Univ; TX A&M Americom; RD Solutions; Inst Advanced Learning; VT Tech Coll; Aeromarck; IACMI; BG Workforce Solutions; 202 Group; Poplicus; Productive Res: Multiple States	47.028	91.794	Mar 2023	234.500	Jun 2023	263.500	Jun 2024	-		263.500	Continuing	Continuing	-
Critical Chemicals: Heavy Rare Earth Elements Supply Chain Resiliency	C/FFP	MP Mine Operations LLC & Lynas LLC : CA & Texas	5.363	36.500	Jun 2023	50.000	Jun 2023	227.692	Sep 2024	-		227.692	Continuing	Continuing	-
Technical Initiatives Other: Adv Headborne sys; carbon/carbon IB; lead- free; directed energy; enhanced digital; freeze dried plasma; metal organic frameworks; pilot mask technology; radar technolkogy	C/FFP	Multiple : Multiple	-	157.888	Mar 2023	45.661	Sep 2023	20.055	Mar 2024	-		20.055	Continuing	Continuing	-
Castings and Forgings (Advanced Machine Tools)	FFRDC	Oakridge National Laboratories : Oakridge, TN	29.667	21.507	Mar 2022	32.500	Jun 2023	172.300	Jun 2024	-		172.300	Continuing	Continuing	-
Microelectronics	C/FFP	pending : pending	-	8.000	Jun 2022	96.204	Jun 2023	310.284	Jun 2024	-		310.284	Continuing	Continuing	-
Hypersonics Weapons Components	C/FFP	TBD : TBD	-	-		118.000	Jun 2023	10.000	Jun 2024	-		10.000	Continuing	Continuing	-
Congressional Adds FY23 - details pending	C/TBD	TBD : TBD	-	-		242.200		-		-		-	Continuing	Continuing	-

PE 0607210D8Z: Industrial Base Analysis and Sustainment... Office of the Secretary Of Defense

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Exhibit R-3, RDT&E F	Project C	ost Analysis: PB 2	024 Offic	e of the S	Secretary	Of Defen	se					Date:	March 20	)23			
<b>Appropriation/Budge</b> 0400 / 7	t Activity	1			PE 0607210D8Z I Industrial Base Analysis a 819						819 <i>I In</i>	Project (Number/Name) 19 I Industrial Base Analysis and Sustainment					
Product Development (\$ in Millions)		illions)		FY 2	022	FY 2	2023	FY 2 Ba	2024 se	FY 2		FY 2024 Total					
Cost Category Item	Contract Method & Type	Performing Activity & Location	Prior Years	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost	Cost To	Total Cost	Target Value of Contrac		
		Subtotal	371.781	325.489		819.065		1,003.831		-		1,003.831	Continuing	Continuing	N/		
Support (\$ in Millions	s)			FY 2	022	FY 2	2023	FY 2 Ba	2024 se	FY 2		FY 2024 Total					
Cost Category Item	Contract Method & Type	Performing Activity & Location	Prior Years	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost	Cost To	Total Cost	Target Value of Contract		
Joint Army NASA Air Force (JANNAF) Executive Committee Support	C/FFP	Johns Hopkins : MD	0.628	0.266	Sep 2022	0.265	Sep 2023	0.134	Sep 2023	-		0.134	Continuing	Continuing	-		
Committee Support		1										0.404	0	o	N1/		
Committee Support		Subtotal	0.628	0.266		0.265		0.134		-		0.134	Continuing	Continuing	N/A		
Management Service	s (\$ in M		0.628	0.266 FY 2	2022	0.265 FY 2	2023	0.134 FY 2 Ba		FY 2		FY 2024 Total	Continuing	Continuing	N//		
	cs (\$ in M Contract Method & Type		0.628 Prior Years		2022 Award Date		2023 Award Date	FY 2		FY 2		FY 2024	Cost To Complete	Total Cost	Target Value of		
Management Service  Cost Category Item	Contract Method	illions) Performing	Prior	FY 2	Award	FY 2	Award	FY 2 Ba Cost	se Award	FY 2	O Award	FY 2024 Total	Cost To	Total Cost	Target Value of		
Management Service  Cost Category Item  OSD SETA Support  Army/Navy Program	Contract Method & Type	Performing Activity & Location Frontier Technologies Inc :	Prior Years	FY 2  Cost  3.936	Award Date	FY 2 Cost 5.271	Award Date	FY 2 Ba Cost 7.403	Award Date	FY 2 OC Cost	O Award	FY 2024 Total Cost 7.403	Cost To Complete	Total Cost	Target Value of Contract		
Management Service  Cost Category Item  OSD SETA Support  Army/Navy Program Management  IBAS Technical Teams	Contract Method & Type Various	Performing Activity & Location Frontier Technologies Inc: VA DEVCOM CBC, NSWC Crane, PEO	Prior Years 18.939	FY 2  Cost  3.936	Award Date Nov 2021 Dec 2021	FY 2 Cost 5.271 4.317	Award Date Mar 2023	FY 2 Ba  Cost  7.403  4.397	Award Date Mar 2024	FY 2 OC Cost	O Award	FY 2024 Total Cost 7.403 4.397	Cost To Complete Continuing	Total Cost Continuing	Target Value of Contract		
Management Service  Cost Category Item  OSD SETA Support  Army/Navy Program  Management  IBAS Technical Teams	Contract Method & Type Various	Performing Activity & Location Frontier Technologies Inc: VA DEVCOM CBC, NSWC Crane, PEO Stri: IL/IN/FL Booz Allen Hamilton:	Prior Years 18.939	FY 2  Cost  3.936	Award Date Nov 2021 Dec 2021	FY 2 Cost 5.271 4.317	Award Date  Mar 2023  Dec 2022	FY 2 Ba  Cost  7.403  4.397	Award Date  Mar 2024  Dec 2023	FY 2 OC Cost	O Award	FY 2024 Total  Cost  7.403  4.397	Cost To Complete Continuing Continuing	Total Cost Continuing Continuing	Target Value of Contract		
Management Service  Cost Category Item  OSD SETA Support  Army/Navy Program  Management	Contract Method & Type Various	Performing Activity & Location Frontier Technologies Inc: VA DEVCOM CBC, NSWC Crane, PEO Stri: IL/IN/FL Booz Allen Hamilton: Alexandria, VA	Prior Years 18.939 3.012	FY 2 Cost 3.936 3.475	Award Date  Nov 2021  Dec 2021  Jun 2022	FY 2 Cost 5.271 4.317	Award Date  Mar 2023  Dec 2022  Mar 2023	FY 2 Ba  Cost 7.403 4.397 1.376 13.176	Award Date Mar 2024 Dec 2023 Dec 2023	FY 2 OC Cost	Award Date	FY 2024 Total  Cost  7.403  4.397	Cost To Complete Continuing Continuing	Total Cost Continuing Continuing	Target Value of Contract		

PE 0607210D8Z: *Industrial Base Analysis and Sustainment...*Office of the Secretary Of Defense

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Exhibit R-4, RDT&E Schedule Profile: P	B 2024 Office of the Secretary Of Defense		Date: March 2023
Appropriation/Budget Activity 0400 / 7		Industrial Base Analysis a	Project (Number/Name) 819 I Industrial Base Analysis and Sustainment
	FY 2022 FY 2023 FY 2024	FY 2025 FY 20	026 FY 2027 FY 2028
	1 2 3 4 1 2 3 4 1 2 3 4	4 1 2 3 4 1 2	3 4 1 2 3 4 1 2 3 4
All Sectors			
Workforce All Efforts			
Non-Workforce All Efforts			

Exhibit R-4A, RDT&E Schedule Details: PB 2024 Office of the Secretary Of D	efense e		Date: March 2023
1	R-1 Program Element (Number/Name) PE 0607210D8Z I Industrial Base Analysis a	• `	umber/Name)
	nd Sustainment Support	Sustainme	•

## Schedule Details

	St	art	Eı	nd
Events by Sub Project	Quarter	Year	Quarter	Year
All Sectors				
Workforce All Efforts	3	2023	4	2028
Non-Workforce All Efforts	3	2023	4	2028

Exhibit R-2A, RDT&E Project Ju	stification:	PB 2024 C	Office of the	Secretary	Of Defense			Date: March 2023						
Appropriation/Budget Activity 0400 / 7					_	10D8Z <i>I Ind</i>		,		oject (Number/Name) 1 / Microelectronics				
COST (\$ in Millions)	Prior Years	FY 2022	FY 2023	FY 2024 Base	FY 2024 OCO	FY 2024 Total	FY 2025	FY 2026	FY 2027	FY 2028	Cost To Complete	Total Cost		
821: Microelectronics	3.750	7.700	-	-	-	-	-	-	-	-	0.000	11.450		
Quantity of RDT&E Articles	-	-	-	-	-	-	-	-	-	-				

## A. Mission Description and Budget Item Justification

In FY 2023, Microelectronics funding for the Defense Microelectronics Cross-Function Team effort transitioned from Program Element 0607210D8 to Program Element 0604294D8Z Microelectronics under the Office of the Undersecretary of Defense for Research and Engineering (OUSD(R&E)).

B. Accomplishments/Planned Programs (\$ in Millions)	FY 2022	FY 2023	FY 2024
Title: Microelectronics Cross Functional Team	7.700	-	-
<b>Description:</b> The Cross-Functional Team (CFT) was established effective January 2021 to develop a DoD strategy, implementation, and transition plan to increase efficiency and minimize vulnerabilities within the Department's microelectronic supply chain, strengthening the domestic microelectronics Industrial Base and efforts to cost-effectively modernize and sustain DoD systems.			
Accomplishments/Planned Programs Subtotals	7.700	-	-

# C. Other Program Funding Summary (\$ in Millions)

N/A

Remarks

#### D. Acquisition Strategy

N/A

Exhibit R-3, RDT&E Project Cost Analysis: PB 2024 Office of the Secretary Of Defense Date: March 2023 **Appropriation/Budget Activity** R-1 Program Element (Number/Name) **Project (Number/Name)** 0400 / 7 PE 0607210D8Z I Industrial Base Analysis a 821 I Microelectronics nd Sustainment Support FY 2024 FY 2024 FY 2024 Support (\$ in Millions) FY 2022 FY 2023 Base oco Total Contract Target Method Performing Prior Award Award Award Award **Cost To** Total Value of **Cost Category Item** Activity & Location Date Date Cost Complete Contract & Type Years Cost Cost Date Cost Date Cost Cost Microelectronics Studies. CTC Aero,: Port Strategic Initiatives, and C/FFP 1.818 3.220 Dec 2021 0.000 5.038 Jefferson, NY Policy Assessments Institute for Defense **FFRDC** Microelectronics Study 0.500 Jan 2022 0.000 0.500 Analysis: VA Subtotal 1.818 3.720 0.000 5.538 N/A

Management Service	s (\$ in M	illions)		FY 2	2022	FY 2	2023	FY 2 Ba	2024 ise		2024 CO	FY 2024 Total			
Cost Category Item	Contract Method & Type	Performing Activity & Location	Prior Years	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost	Award Date	Cost	Cost To Complete	Total Cost	Target Value of Contract
Reimburse Program Management Support from Various DoD Organizations	MIPR	Various : Various	0.668	1.169	Dec 2021	-		-		-		-	0.000	1.837	-
SETA Program Management Support via FFRDC	FFRDC	Aerospace : CA	0.400	0.870	Dec 2021	-		-		-		-	0.000	1.270	-
SETA Program Management Support Contract	C/CPFF	Various : Various	0.829	1.590	Feb 2022	-		-		-		-	0.000	2.419	-
Expenses, Building Rent & Pentagon Force Protection Services		GSA : VA	0.035	0.351	Nov 2021	-		-		-		-	0.000	0.386	-
	*	Subtotal	1.932	3.980		-		-		-		-	0.000	5.912	N/A

								'		'			
	Prior Years	EV.	2022	EV.	2023	FY 2		FY 2	2024	FY 2024 Total	Cost To	Total Cost	Target Value of
	rears		2022		2023	Ва	se	00	.0	Total	Complete	Cost	Contract
Project Cost Totals	3.750	7.700		-		-		-		-	0.000	11.450	N/A

Remarks

nd Sustainment Support           FY 2022         FY 2023         FY 2024         FY 2025         FY 2026         FY 2027         FY 202           1         2         3         4         1	xhibit R-4, RDT&E Schedule Profile: PB 2024 ( ppropriation/Budget Activity 400 / 7					, -		<b>R-1</b> PE	<b>Pro</b>	7210	D8Z	I Ind	dustr	umb ial Ba					(Number/Name) croelectronics						
1 2 3 4 1 2 3 4 1 2 3 4 1 2 3			 	2				3		FY	2024		F					4							
Microelectronics	Microelectronics	1	 3	4	1	2	3	4	1		3	4	1	2   3	4	1	 3	4	1	2   3	6   4	1		3	
	Defense Microelectronics Cross-Functional Team																								

Exhibit R-4A, RDT&E Schedule Details: PB 2024 Office of the Secretary Office o	f Defense		Date: March 2023
Appropriation/Budget Activity 0400 / 7	R-1 Program Element (Number/Name) PE 0607210D8Z I Industrial Base Analysis a nd Sustainment Support	, ,	umber/Name) pelectronics

## Schedule Details

	Sta	art	Е	nd
Events by Sub Project	Quarter	Year	Quarter	Year
Microelectronics				
Defense Microelectronics Cross-Functional Team	1	2022	4	2023