

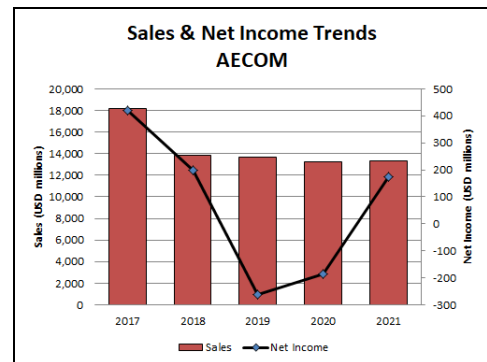
ARCHIVED REPORT

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AECOM

Outlook

- In FY21, AECOM posted sales of \$13.3 billion, up slightly from \$13.2 billion in FY20
- The company posted net income of \$173 million for the year, compared to a loss of \$186 million for 2020
- In 2020, AECOM divested its Management Services in a \$2.4 billion deal to Amentum, which owns the majority of AECOM's federal government support and services contracts
- AECOM now focuses on government construction services



Headquarters

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Dallas, TX 75240
Telephone: +1 (972) 788-1000
Website: <https://aecom.com>

AECOM was originally formed as the Ashland Technology Company in 1980, as a wholly owned subsidiary of oil and gas refiner Ashland Inc.

The unit was spun off as a private, independent company in 1990, named AECOM Technology Corporation. The company went public with a stock offering in May 2007 on the NYSE, where it is listed as "ACM."

Since its privatization, the firm has grown through a series of mergers and acquisitions. These acquisitions have included McNeil Technologies Inc, a government national security and intelligence services firm, in August 2010; and Tishman Construction Corporation, a provider of construction management services in the United States and the United Arab Emirates, in July 2010.

In October 2014, AECOM Technology acquired URS in a transaction valued at roughly \$4 billion. The transaction, which doubled the size of the firm, brought together companies that provide support and planning services for governments and large engineering and construction projects.

In February 2020, AECOM sold its Management Services business in a \$2.4 billion deal. Now operating as Amentum, the new company encompasses a majority of AECOM's former government-related support and services operations.

Today, the company is a global provider of professional infrastructure consulting services for governments, businesses and organizations throughout the world. AECOM offers planning, consulting, architectural and engineering design, construction, and program management services and investment and development services to commercial and government clients in major end markets such as transportation, facilities, environmental, energy, water and government.

AECOM**Structure and Personnel**

Troy Rudd
Chief Executive Officer

Lara Poloni
President

Shirley Adams
Chief Human Resources Officer

Jay Badame
President, Construction Management

Todd Battley
Chief Strategy Officer

David Gan
Chief Legal Officer

Gaurav Kapoor
Chief Financial Officer

Sarah Urbanowicz
Chief Information Officer

Warren Wachsberger
Chief Executive, AECOM Capital

Product Area

AECOM provides planning, consulting, architectural and engineering design services and program and construction management services for a broad range of projects, including highways, airports, bridges, mass transit systems, government and commercial buildings, water and wastewater facilities, and power transmission and distribution. AECOM organizes its operations as follows:

1. Americas
2. International
3. AECOM Capital

Americas. This segment provides planning, consulting, architectural and engineering design services and construction management services to commercial

and government clients in the United States, Canada, and Latin America in major end markets such as transportation, water, government, facilities, environmental, and energy.

International. This unit offers planning, consulting, architectural and engineering design services to commercial and government clients in Europe, the Middle East, Africa, and the Asia-Pacific regions in major end markets such as transportation, water, government, facilities, environmental, and energy.

AECOM Capital. ACAP invests in and develops real estate, public-private partnership (P3), and infrastructure projects.

Facilities

AECOM, 100 Park Ave, New York, NY 10017 United States. Telephone: + 1 (212) 973-2999.

AECOM London, Aldgate Tower, 2 Leaman St, London E1 8FA United Kingdom. Telephone: + 44 0 20 7061 7000.

AECOM Hong Kong Shatin, 12F, Tower 2, Grand Central Plaza, 138, Shatin Rural Committee Rd, Shatin, N.T. Hong Kong. Telephone: + 852 3922 9000.

AECOM Abu Dhabi, International Tower, Capital Centre, Fl 9, PO Box 53, United Arab Emirates. Telephone: + 971 2 613 4000.

AECOM Brisbane, Level 8, 540 Wickham St, Fortitude Valley, QLD 4006 Australia. Telephone: + 61 7 3553 2000.

Corporate Overview

AECOM ranks as a top infrastructure consulting firm, delivering professional services throughout the project life-cycle – from planning, design, and engineering to program and construction management. The company focuses on the transportation, facilities, environmental, energy, water, high-rise buildings, and government markets. For these markets it provides planning, design, systems engineering and integration, technology development, program and construction management

services, and operations and maintenance services. Clients include federal, state, and local government agencies in the United States and Fortune 500 corporations and government customers around the world.

New Products and Services

NASA Facility Support. In September 2021, AECOM was selected by NASA to provide architecture

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and engineering services as part of its Southeast Regional Architect and Engineering (SERAE) program. The indefinite delivery/indefinite quantity (IDIQ), multiple-award contract has a shared program ceiling of \$300 million for its five-year term. AECOM's work will focus on the rehabilitation, modernization, and development of new systems for facilities, utilities, and ground support at several NASA locations, including Kennedy Space Center in Florida; Johnson Space Center, Sonny Carter Training Facility, and Ellington Field in Texas; White Sands Test Facility in New Mexico; Marshall Space Flight Center in Alabama; Michoud Assembly Facility in Louisiana; Stennis Space Center in Mississippi; other NASA assets; and additional launch or landing sites worldwide. Services will include architectural design, field investigations and surveys, engineering and environmental reports, trade studies, provision of design specifications, construction site inspections, and scheduling and cost estimating.

USAF Architect-Engineer NEXT 2021. In March 2021, the U.S. Air Force Civil Engineer Center (AFCEC) selected AECOM to provide planning, design, and construction management services through the Architect-Engineer NEXT 2021 contract for infrastructure and facilities globally. The multiple-award contract, with a combined \$2 billion program ceiling, includes a five-year base period and one five-year option. AECOM had held AFCEC's predecessor architect-engineer contract for the past five years.

USAF Sijan Hall Modernization. In November 2020, AECOM announced that the U.S. Army Corps of Engineers, Omaha District, had selected the firm to design the renovation of the U.S. Air Force Academy's 700,000-square-foot Sijan Hall, which is located just north of Colorado Springs, Colorado. The dormitory is situated in the campus's Cadet Area, which is a National Historic Landmark District. This will be the first modernization project at Sijan Hall since it was built in 1968, with the design encompassing residential, academic, courtyard, and recreational spaces. The contract is valued at \$25 million.

NASA Remediation. In March 2019, AECOM was awarded a \$300 million contract from the National Aeronautics and Space Administration (NASA) to investigate, design, and implement environmental remedial actions at the agency's Kennedy Space Center in Florida, the adjacent Cape Canaveral Air Force Station, and other NASA centers nationwide. The firm-fixed-price, IDIQ contract has a performance period of February 2019 through February 2024, with a maximum combined value of \$300 million. AECOM will provide architectural and engineering services to develop and implement contamination assessment and remediation

requirements for designated Resource Conservation and Recovery Act (RCRA) and Comprehensive Environmental Response, Compensation, and Liability Act (CERCLA) sites located on NASA properties.

U.K. Nuclear Deterrence. In January 2019, AECOM and AWE plc signed a contract naming AECOM as the delivery partner to AWE for its Nuclear Capability project, a key component of the U.K. government's nuclear deterrence program. The scope of the contract includes the decommissioning and demolition of current facilities, the completion of new facilities, and the management and transportation of material across sites. The contract, for an initial commitment of GBP2 million (\$3 million), has a potential value of GBP360 million (\$500 million) expected to span at least 12 years. In the U.K., AECOM is the lead member of the Parent Body Organization that manages the Low Level Waste Repository in Cumbria. It is also a member of the Parent Body Organization at the Dounreay nuclear site near Thurso, Scotland.

Plant Expansion/Organization Update

HQ Relocated. Effective October 1, 2021, AECOM relocated its global headquarters from Los Angeles, California, to Dallas, Texas.

COVID-19 Impacts. Over the course of 2020, AECOM received several contracts related to the creation of alternate care facilities for COVID-19 patients. The company assisted in operations in New York and Chicago, and in Rhode Island, early in the crisis. In addition, the firm partnered with the U.S. Federal Aviation Administration (FAA) to support the agency's continued operation of the critical national airspace system during the pandemic. Following the outbreak of the pandemic in the United States, AECOM's environmental and disaster response experts, along with a network of nationwide disinfection teaming partners, began helping the FAA maintain continuity of airspace operations.

Mergers/Acquisitions/Divestitures

Civil Construction Sold. In January 2021, AECOM completed the sale of its civil construction business to affiliates of Oroco Capital, a strategic infrastructure investor. In October 2020, the company sold its power construction business to affiliates of CriticalPoint Capital, LLC. With these two divestitures, the company exited substantially all of its self-perform, at-risk construction businesses. Terms were not reported.

Management Services Divested. In February 2020, AECOM divested its Management Services business to affiliates of American Securities and

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Lindsay Goldberg for a purchase price of \$2.4 billion. Included with this sale was the Rotary Wing Flight Training unit at Fort Rucker. AECOM had been providing military rotary-wing training services at Fort Rucker since 1989.

Under its new ownership, the former Management Services operations are now known as Amentum, a privately held company. Amentum focuses on the following sectors: Nuclear & Environment, Mission Support & Sustainment, Threat Mitigation, Mission Assurance, Strategic Capabilities Engineering in Critical Infrastructures, Facilities, and Ranges in the U.S. and abroad.

In September 2020, Amentum acquired DynCorp International, a global services provider. The expanded firm would employ 34,000, with an estimated \$6 billion in revenue.

Website: <https://www.amentum.com>

Shimmick Construction Acquired. In July 2017, AECOM acquired Shimmick Construction, a heavy civil infrastructure construction firm in the California and western U.S. markets, for \$175 million. Shimmick has approximately 1,000 employees and a backlog that includes a wide portfolio of iconic infrastructure projects.

Website: <http://www.shimmick.com>

FT Services Acquire. In October 2016, AECOM acquired the remaining 50 percent equity interest in FT Services Ltd (FTS), a joint venture company based in Calgary, Alberta. Formed in January 2007 between Flint Energy Services Ltd, an AECOM subsidiary, and Broadspectrum Ltd, FTS specializes in large-scale maintenance and turnaround services for the Canadian resource and energy industry, including oil sands, refining, chemical, midstream, and other heavy industry facilities. The unit employs 2,000. Terms were not announced.

URS Acquired. In October 2014, AECOM completed its acquisition of URS Corporation in a deal valued at \$6 billion. The acquisition of URS gives AECOM a stronger foothold in the power distribution and oil and gas industries. In addition, URS brings a solid federal contracting portfolio, with major U.S. Energy Department and U.S. Army contracts. The combined company had revenues of \$19.2 billion as of mid-2014 and employs some 100,000. The deal was first announced in July 2014. Integration into AECOM was completed in 2015.

Hunt Construction Acquired. In July 2014, AECOM acquired privately held Hunt Construction Group. Hunt, which employs 700 people in nine U.S.

offices, had 2013 revenue of \$1.2 billion from providing construction services for sports stadiums, airports, and other larger projects. Terms of the transaction were not announced.

Teaming/Competition/Joint Ventures

BakerAECOM. This joint venture with Michael Baker International provides services for the U.S. Federal Emergency Management Agency's Risk Mapping, Assessment and Planning (Risk MAP) program. Member companies include Michael Baker Corp, AECOM, Gannett Fleming, and Taylor Engineering Inc.

In 2022, this JV was awarded a five-year contract with a \$75 million ceiling, to deliver architecture and engineering services in support of environmental compliance programs of the U.S. Naval Facilities Engineering Systems Command (NAVFAC).

In 2014, this JV was awarded a \$60 million contract for general and design architect-engineer services for U.S. Central Command.

Cardno TEC-AECOM Atlantic. Founded in 2013, this joint venture of AECOM and Cardno of Australia provides engineering services.

CDM-AECOM Multimedia. Formed in 2013, this joint venture provides engineering services. In September 2014, the venture was awarded an \$85 million contract to provide architectural and engineering support for the U.S. Defense Department's environmental compliance initiatives. The company would help prepare sustainability program studies, specifications, and cost estimates for organizations within the Naval Facilities Engineering Command's Atlantic area of responsibility. Work was scheduled to be completed by September 2019.

CTI-URS Remediation and Environmental Services. Formed in 2011, this joint venture between CTI and URS (CURES) provides environmental remediation services. The venture is working with the U.S. Army Corps of Engineers on various efforts, including program/project management, compliance, conservation, pollution prevention, restoration, sustainment, readiness, and modernization activities supporting military, civil, and federal agencies.

Hybrid Air Vehicles. In March 2022, AECOM partnered with Hybrid Air Vehicles (HAV) to provide infrastructure services for its hybrid aircraft, Airlander. AECOM will advise on hydrogen supply infrastructure and transit interchange design. In addition, AECOM will work with HAV to develop the Airlander 10 manufacturing facility. Additional joint work on the larger Airlander 50 and other projects is expected.

Website: <https://www.hybridairvehicles.com>

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IAP. IAP Worldwide Services and URS Corporation formed a joint venture dubbed URS-IAP LLC. The venture is performing work for the Navy's Global Contingency Construction program. The GCC program provides construction and related engineering services to support Navy warfighters in natural disaster recovery, humanitarian assistance, and emergency contingency response.

Pixel Velocity. In December 2014, URS formed an alliance with Pixel Velocity Inc (PVI) to deliver state-of-the-art capabilities for strategic oil and gas infrastructure protection and security. The URS-PVI team offers a fully integrated enterprise-level security and asset protection solution to contain and defeat physical, cyberspace, and electromagnetic spectrum (EMS) threats.

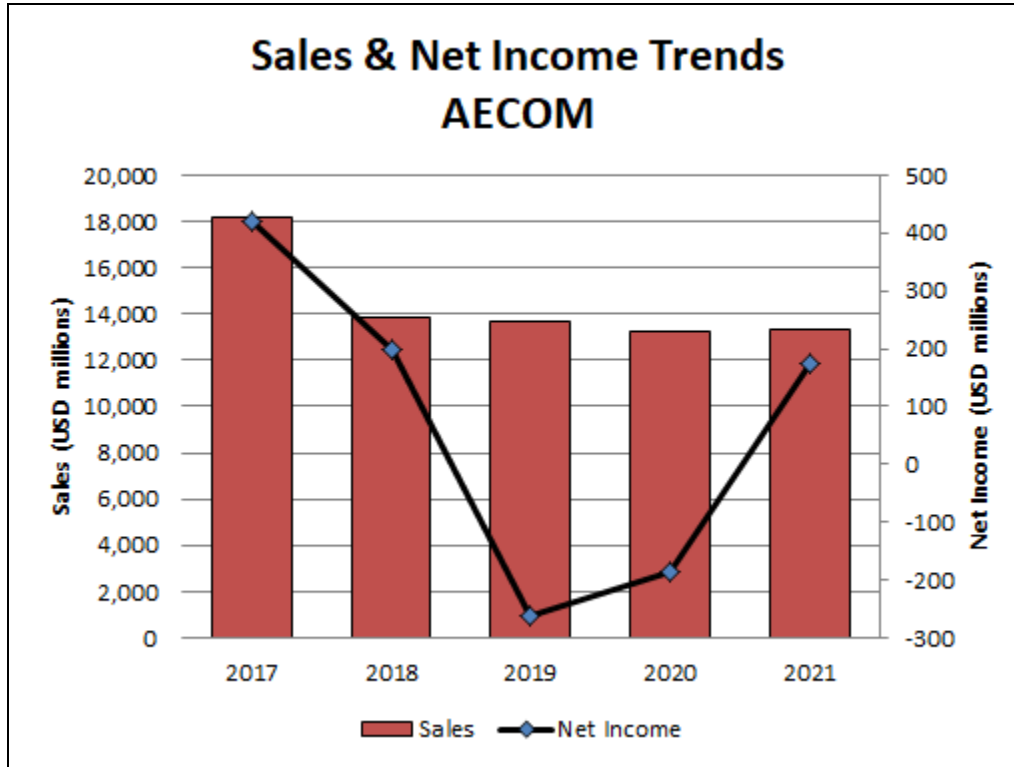
ManTech-AECOM. This joint venture of AECOM and ManTech International provides engineering and IT services.

TEC-AECOM Pacific. This joint venture of AECOM and Cardno of Australia provides engineering services.

Financial Results/Corporate Statistics

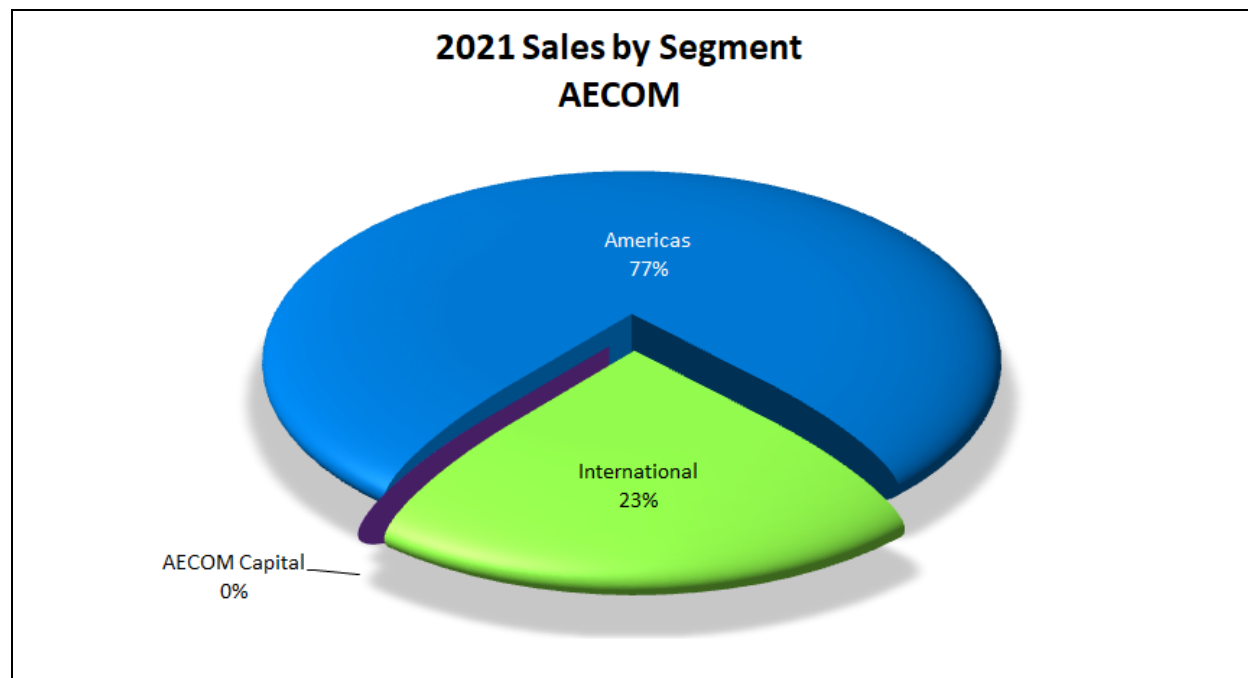
For the fiscal year ended September 30, 2021, AECOM posted sales of \$13.3 billion, up slightly from \$13.2 billion in FY20. The company posted net income of \$173 million for the year, compared to a loss of \$186 million for 2020. Results have been restated to the company's current presentation.

| AECOM (NYSE: ACM) | | | | | |
|--------------------------|-------------|-------------|-------------|-------------|-------------|
| (USD millions) | 2017 | 2018 | 2019 | 2020 | 2021 |
| Net Sales | 18,203 | 13,878 | 13,642 | 13,240 | 13,341 |
| Net Income | 421 | 197 | -261 | -186 | 173 |
| Sales to Gov't | - | 1,141 | 1,274 | 1,028 | 1,027 |
| Percent Gov't Sales | - | 8% | 9% | 8% | 8% |
| Backlog | 47,500 | 54,100 | 59,700 | 41,200 | 38,600 |
| Long-Term Debt | 3,702 | 3,420 | 3,218 | 2,041 | 2,158 |
| Shareholder Equity | 3,966 | 4,093 | 3,691 | 3,293 | 2,712 |
| Debt-to-Equity Ratio | .93 | .84 | .87 | .62 | .79 |
| Employees | 87,000 | 87,000 | 86,000 | 54,000 | 51000 |

AECOM**Industry Segments**

A breakdown of the firm's sales and operating income by segment for the past three years is provided in the table and chart below.

| SALES | 2019 | 2020 | 2021 |
|-------------------------|---------------|---------------|---------------|
| (USD millions) | | | |
| Americas | 10,383 | 10,132 | 10,226 |
| International | 3,252 | 3,102 | 3,113 |
| AECOM Capital | 8 | 7 | 2 |
| TOTAL | 13,643 | 13,241 | 13,341 |
| OPERATING INCOME | 2019 | 2020 | 2021 |
| (USD millions) | | | |
| Americas | 512 | 581 | 632 |
| International | 92 | 122 | 165 |
| AECOM Capital | 8 | 7 | 2 |
| TOTAL | 612 | 710 | 799 |



| GEOGRAPHIC SALES | 2018 | 2019 | 2020 | 2021 |
|-----------------------------|---------------|---------------|---------------|---------------|
| (USD millions) | | | | |
| Americas | 10,512 | 10,391 | 10,138 | 10,228 |
| Europe, Middle East, Africa | 1,816 | 1,752 | 1,620 | 1,588 |
| Asia Pacific | 1,550 | 1,500 | 1,481 | 1,525 |
| TOTAL | 13,878 | 13,643 | 13,239 | 13,341 |

Major Competitors

AECOM's major competitors include other construction services and project management firms, such as ABB, AMEC, Bechtel Group, DPR Construction, Jacobs Engineering, and Fluor Corporation.

Strategic Outlook

Following a period of restructuring, AECOM has settled down. The company struggled a bit after acquiring URS, which doubled the size of the company, making it one of the largest – if not *the* largest – engineering firms in the U.S. Not only did the purchase expand AECOM's presence in the power distribution and oil and gas industries, but it also increased the firm's federal contracts portfolio.

As it worked to absorb the operation, AECOM made a series of divestitures. In 2019, the company spun off its private infrastructure investment arm, AVAIO Capital. This was followed in 2020 by the sale of its Management Services arm to affiliates of American Securities LLC and Lindsay Goldberg for \$2.4 billion, which run it as Amentum – named after the leather strap attached to a javelin used in ancient Greece. More recently, AECOM closed on the sale of the Power and

Civil Construction businesses in October 2020 and January 2021, respectively, and the sale of the Oil & Gas maintenance business and the turnaround Services business in January 2022.

In terms of government programs, most are now operated by the privately held Amentum. Amentum provides federal government customers with services in the areas of mission support and equipment sustainment, information technology, intelligence, nuclear and environmental remediation, threat mitigation, mission assurance, facility maintenance, and range services in the U.S. and abroad.

Because of these strategic actions, AECOM will be focused on what it sees as a high-returning professional services business. Its remaining portfolio will offer design, planning, architecture, engineering, program

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management, and construction management services. the next cycle.
Due to this change, this report will likely be archived in

Prime Award Summary

The following table and chart show the dollar volume of federal prime contracts awarded from 2016 through 2020 and the rank (if applicable) of the company in terms of federal contracts for each of the five years. For more information, refer to Appendix I, "Recipients of Federal Contract Awards."

| AECOM* | 2016 | 2017 | 2018 | 2019 | 2020 |
|-------------------------|--------------|--------------|--------------|--------------|--------------|
| (USD millions) | | | | | |
| Rank | 12 | 12 | 15 | 16 | 19 |
| Total DoD Awards | 3,824 | 4,108 | 4,601 | 4,592 | 4,401 |

* Total includes AECOM, AECOM Technology Corp, AECOM Global II, and URS.



Source: <https://beta.sam.gov/reports/awards/static> Top 100 Contractors Report

Program Activity

Some important aerospace and government programs currently underway are listed below.

Contract Vehicles

Contract vehicles offer federal agencies a convenient mechanism for obtaining a wide variety of management and technology services.

Indefinite delivery/indefinite quantity (IDIQ) contracts provide for an indefinite quantity of services for a fixed time. They are used when the U.S. General Services

Administration (GSA – www.gsa.gov) cannot determine, above a specified minimum, the precise quantities of supplies or services the government will require during the contract period. IDIQs help streamline the contract process and speed service delivery. IDIQ contracts are most often used for service contracts and architect-engineering services.

Under the GSA Schedules (also referred to as Multiple Award Schedules and Federal Supply Schedules) program, GSA establishes long-term government-wide

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contracts with commercial firms to provide access to over 11 million commercial supplies (products) and services.

AECOM GSA Schedules

- Professional Services Schedule (00CORP)
- Facilities Maintenance and Management Schedule 03FAC
- Logistics Worldwide (LOGWORLD) Schedule 874V
- Language Services Schedule 738 II

- Office, Imaging and Document Solutions Schedule 36
- One Acquisition Solution Integrated Services (OASIS) Contract
- Building Maintenance and Operations (BMO) Contract

For full details on current contract vehicles, please see the following corporate site:
<https://aecom.com/contract-vehicles/>

U.S. Contract Awards

Below is a listing of major contracts awarded to AECOM from the U.S. government for the past two years. Note that the Description section is excerpted directly from U.S. DoD listings. For full details on contracts and their associated modifications, visit <https://www.defense.gov/Newsroom/Contracts/>

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| Date | Award (USD millions) | Contract # | Description |
|-------------|----------------------|------------------|--|
| 2020 | | | |
| 1/2/20 | 90.0 | ? | PROVIDE PROFESSIONAL ARCHITECTURAL OR ENGINEERING SERVICES IN SUPPORT OF THE SAUDI MISSILE PROGRAM. AWARDED TO AECOM + TETRA TECH JOINT VENTURE |
| 1/29/20 | 17.0 | W52P1J-12-G-0028 | ARMY PREPOSITIONED STOCK LOGISTICS SERVICES IN SUPPORT OF MAINTENANCE, SUPPLY & TRANSPORTATION AT MANNHEIM & DULMEN, GERMANY. |
| 1/31/20 | ? | W912DR-20-D-0001 | A \$40,000,000 CONTRACT FOR MILITARY PROJECTS FOR THE BALTIMORE DISTRICT & WITHIN THE NORTH ATLANTIC DIV AREA OF RESPONSIBILITY. BIDS WERE SOLICITED VIA THE INTERNET, WITH 26 RECEIVED. WORK LOCATIONS & FUNDING WILL BE DETERMINED WITH EACH ORDER |
| 2/13/20 | 8.4 | W52P1J-12-G-0028 | ARMY PREPOSITIONED STOCK LOGISTICS SERVICES IN SUPPORT OF MAINTENANCE, SUPPLY & TRANSPORTATION. |
| 3/11/20 | ? | W91278-20-D-0004 | AECOM TECHNICAL SERVICES INC, LOS ANGELES, CA, WILL COMPETE FOR EACH ORDER OF THE \$49,000,000 FFP CONTRACT FOR ARCHITECT & ENGINEERING SERVICES TO SUPPORT THE U.S. ARMY CORPS OF ENGINEERS SOUTH ATLANTIC DIV. |
| 3/12/20 | 8.2 | N00019-18-C-1038 | THIS MODIFICATION EXERCISES OPTIONS TO PROVIDE ISR SUPPORT TO THE U.S. CENTRAL COMMAND, THE U.S. NAVAL FORCES CENTRAL COMMAND, AND THE COMMANDER TASK FORCE 57 IN FORWARD-DEPLOYED LOCATIONS TO SUPPORT ONGOING OVERSEAS CONTINGENCY OPERATIONS. |

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| Date | Award (USD millions) | Contract # | Description |
|---------|-------------------------|------------------|---|
| 3/19/20 | ? | FA5641-20-D-0003 | A \$90,000,000 IDIQ CONTRACT FOR ENVIRONMENTAL SERVICES & CONSTRUCTION. THIS CONTRACT PROVIDES A BROAD RANGE OF ENVIRONMENTAL SERVICES, INCLUDING OPERATIONS & MAINTENANCE ACTIVITIES ASSOCIATED WITH ENVIRONMENTAL PROGRAMS, ENVIRONMENTAL CONSTRUCTION, AND REPAIR & DEMOLITION WORK INCLUDING REMEDIATION, RESTORATION & ABATEMENT ON REAL PROPERTY, IN SUPPORT OF THE DEPARTMENT OF DEFENSE ENVIRONMENTAL MISSION. WORK WILL BE PERFORMED AT VARIOUS INSTALLATIONS WITHIN THE U.S. EUROPEAN COMMAND & U.S. AFRICA COMMAND AREAS OF OPERATION. |
| 3/19/20 | 22.5 | W58RGZ-19-F-0301 | REPAIR OR RECAP OF AIRCRAFT STRUCTURES, ENGINES, TRANSMISSIONS, BLADES, AND COMPONENTS FOR VARIOUS ROTARY-WING AIRCRAFT. |
| 3/19/20 | 12.2 | W58RGZ-F0-3-04 | SUPPORT FOR THE AIRCRAFT & AIRCRAFT COMPONENTS PRODUCTION DIRECTORATE, INCLUDING FACILITIES MAINTENANCE, SUPPLY LOGISTICS & ADMINISTRATIVE DUTIES. |
| 3/19/20 | ? | N62470-19-D-8022 | AN \$85,000,000 MODIFICATION TO INCREASE THE MAXIMUM DOLLAR VALUE OF AN IDIQ, MULTIPLE-AWARD CONTRACT FOR GLOBAL CONTINGENCY CONSTRUCTION PROJECTS. WORK WILL BE PREDOMINATELY CONSTRUCTION. |
| 3/25/20 | ? | N62470-19-D-8022 | AN \$11,443,694 MODIFICATION TO INCREASE THE MAXIMUM DOLLAR VALUE OF AN IDIQ, MULTIPLE AWARD. WORK WILL BE PERFORMED FOR GLOBAL CONTINGENCY CONSTRUCTION PROJECTS WORLDWIDE & PROVIDES FOR THE NAVY ON BEHALF OF THE DEPARTMENT OF DEFENSE & OTHER FEDERAL AGENCIES WHEN AUTHORIZED TO MAKE AN IMMEDIATE RESPONSE FOR PREDOMINATELY CONSTRUCTION SERVICES. |
| 3/30/20 | 58.3 | W912DS-20-C-0009 | RETROFITTING A FACILITY INTO AN ALTERNATE CARE FACILITY SERVING NON-COVID & COVID PATIENTS IN OLD WESTBURY, NY |
| 4/3/20 | ? | W912DY-17-D-0022 | \$10,000,000,000 IN MODIFICATIONS FOR A CONTRACT FOR CONSTRUCTION, DESIGN & ALTERATION OF EXISTING PUBLIC FACILITIES INTO TEMPORARY ALTERNATE CARE FACILITIES. THE OVERALL CEILING IS NOW \$10,990,000,000. WORK LOCATIONS & FUNDING WILL BE DETERMINED WITH EACH ORDER |
| 4/5/20 | 13.4 | W912P5-20-C-0004 | CONVERT MUSIC CITY CENTER, NASHVILLE, TN, INTO AN ALTERNATE CARE FACILITY. |
| 4/6/20 | ? | W91278-20-D-0020 | AECOM WILL COMPETE FOR EACH ORDER OF THE \$49,000,000 FFP CONTRACT FOR ARCHITECT & ENGINEERING SERVICES TO SUPPORT THE U.S. ARMY CORPS OF ENGINEERS SOUTH ATLANTIC DIV. |
| 4/6/20 | 12.4 | W912EQ-20-C-0004 | CONVERT GATEWAY SHOPPING CENTER INTO AN ALTERNATE CARE FACILITY. |

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| Date | Award (USD millions) | Contract # | Description |
|---------|----------------------|------------------|---|
| 4/9/20 | 15.0 | W912EQ-20-D-0004 | PREPARATION OF CONSTRUCTION DOCUMENTS, CONCEPT LEVEL DESIGNS & ENGINEERING FEASIBILITY STUDIES, COST ESTIMATING, ENGINEERING, INSPECTION & OTHER SERVICES FOR WORKS COMPLETED BY THE ARMY CORPS OF ENGINEERS. |
| 4/15/20 | 35.3 | N68335-17-C-0272 | PROVIDE SEAMLESS INTEGRATED SUPPORT EQUIPMENT MAINTENANCE REPAIR & OVERHAUL SERVICES FOR 14 FLEET READINESS CENTER AVIATION SUPPORT EQUIPMENT SITES WITH A GOAL OF REDUCING REPAIR CYCLE TIME WHILE IMPROVING AVAILABILITY & READINESS IN SUPPORT OF THE NAVY |
| 4/28/20 | 10.0 | N62470-19-D-8022 | A \$10,000,000 MODIFICATION TO INCREASE THE MAXIMUM DOLLAR VALUE OF AN IDIQ, MULTIPLE-AWARD CONTRACT FOR GLOBAL CONTINGENCY CONSTRUCTION PROJECTS WORLDWIDE. |
| 4/30/20 | 27.5 | N64267-20-C-0058 | OPERATIONS, MAINTENANCE, ENGINEERING & MANAGEMENT SERVICES IN SUPPORT OF COMBINED TACTICAL TRAINING RANGE SYSTEMS & EQUIPMENT |
| 5/4/20 | ? | W564KV-20-D-2006 | AECOM WILL COMPETE FOR EACH ORDER OF THE \$49,010,000 CONTRACT FOR THE TRANSPORTATION OF EQUIPMENT, CARGO & PASSENGERS WITHIN THE EUROPEAN COMMAND AREA OF OPERATIONS. |
| 5/21/20 | 10.5 | W52P1J-12-G-0028 | LOGISTICS SUPPORT SERVICES, INCLUDING MAINTENANCE, SUPPLY & TRANSPORTATION. |
| 5/21/20 | 95.0 | N62470-20-D-0006 | CONTRACT FOR ARCHITECT-ENGINEER SERVICES FOR PREPARATION OF NAVY & MARINE CORPS PLANNING & ENGINEERING FOR WORK LOCATED PRIMARILY IN THE CONTINENTAL U.S. EAST COAST, BUT ALSO WORLDWIDE. |
| 5/26/20 | ? | N62470-19-D-8022 | A \$1,000,000,000 MODIFICATION TO INCREASE THE MAXIMUM DOLLAR VALUE OF AN IDIQ, MULTIPLE-AWARD CONTRACT FOR GLOBAL CONTINGENCY CONSTRUCTION PROJECTS WORLDWIDE. THE WORK TO BE PERFORMED PROVIDES FOR THE NAVY ON BEHALF OF THE DEPARTMENT OF DEFENSE & OTHER FEDERAL AGENCIES FOR IMMEDIATE RESPONSE FOR CONSTRUCTION SERVICES WHEN AUTHORIZED. THE CONSTRUCTION & RELATED ENGINEERING SERVICES WILL RESPOND TO NATURAL DISASTERS, CONFLICT, OR THE NEED FOR HUMANITARIAN ASSISTANCE. PROJECTS WILL BE PREDOMINATELY INVOLVE CONSTRUCTION. |
| 5/29/20 | 24.3 | W9128F-20-C-0005 | DESIGN THE RENOVATION OF SIJAN HALL, U.S. AIR FORCE ACADEMY, CO. |
| 6/1/20 | 95.0 | N62470-20-D-0008 | ARCHITECT-ENGINEERING CONTRACT WITH A MAXIMUM AMOUNT OF \$95,000,000 FOR THE NAVAL FACILITIES & ENGINEERING COMMAND (NAVFAC) EUROPE, AFRICA CENTRAL AREA OF OPERATIONS & WORLDWIDE. |
| 6/2/20 | 9.1 | N62742-16-D-3555 | SHIPYARD INFRASTRUCTURE OPTIMIZATION PROGRAM ADVANCED STUDIES, PART THREE, AT THE PEARL HARBOR NAVAL SHIPYARD & INTERMEDIATE MAINTENANCE FACILITY. |

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| Date | Award (USD millions) | Contract # | Description |
|-------------|---------------------------------|-------------------|---|
| 6/15/20 | 49.0 | FA5613-20-D-0008 | THIS CONTRACT PROVIDES MULTI-DISCIPLINED ARCHITECTURE-ENGINEER SERVICES FOR DESIGN OF VARIOUS U.S. MILITARY BUILDINGS, STRUCTURES & FACILITIES IN EUROPE. |
| 7/22/20 | ? | FA3002-20-D-0012 | A MAXIMUM \$14,000,000,000 MULTIPLE-AWARD, IDIQ CONTRACT FOR AN AIRCRAFT MAINTENANCE ENTERPRISE SOLUTION. THE CONTRACTORS WILL PROVIDE ALL ORGANIZATIONAL-LEVEL MAINTENANCE SERVICES FOR ALL AIRCRAFT LISTED IN EACH INDIVIDUAL TASK ORDER PERFORMANCE WORK STATEMENT, WHICH CAN INCLUDE ANY AIRCRAFT PLATFORM (EXCLUDING ROTARY-WING, TILTROTOR & REMOTELY PILOTED AIRCRAFT). |
| 7/31/20 | 15.0 | N62742-11-D-1801 | A \$15,000,000 FFP MODIFICATION TO INCREASE THE MAXIMUM DOLLAR VALUE OF AN IDIQ CONTRACT FOR ARCHITECT-ENGINEERING SERVICES. THESE SERVICES ARE FOR THE PREPARATION OF NATIONAL ENVIRONMENTAL POLICY ACT (NEPA) DOCUMENTS & ENVIRONMENTAL STUDIES AT VARIOUS NAVY & MARINE CORPS ACTIVITIES LOCATED WITHIN THE PACIFIC BASIN & INDIAN OCEAN AREAS. |
| 8/4/20 | 209.0 | W91278-20-D-0041 | CONTRACT FOR ARCHITECT-ENGINEERING SERVICES TO SUPPORT THE U.S. ARMY CORPS OF ENGINEERS SOUTH ATLANTIC DIV. |
| 8/20/20 | 40.0 | W912PP-20-D-0001 | CIVIL WORKS AND HYDRAULIC & HYDROLOGIC SERVICES FOR THE U.S. ARMY CORPS OF ENGINEERS, ALBUQUERQUE DISTRICT. |
| 8/27/20 | 42.9 | W912DR-20-C-0031 | DECOMMISSIONING & DISPOSAL ACTIVITIES FOR THE STATIONARY MEDIUM POWER PLANT NUMBER 1 REACTOR FACILITY IN FORT BELVOIR. |
| 9/2/20 | 185.0 | W912DQ-20-D-3004 | AECOM WILL COMPETE FOR EACH ORDER OF THE \$185,000,000 HYBRID (CPFF & FFP) CONTRACT TO EXECUTE ONGOING ENVIRONMENTAL REMEDIATION WORK AT A NUMBER OF SITES FOR A VARIETY OF CUSTOMERS. |
| 9/24/20 | 45.0 | N69450-20-D-0052 | ARCHITECT-ENGINEERING CONTRACT WITH A MAXIMUM AMOUNT OF \$45,000,000 FOR PROFESSIONAL ARCHITECTURAL & ENGINEERING SERVICES IN THE NAVAL FACILITIES ENGINEERING COMMAND (NAVFAC) SOUTHEAST AREA OF RESPONSIBILITY. |
| 9/28/20 | 8.5 | N62742-17-D-1800 | INVESTIGATION & REMEDIATION OF RELEASES & GROUNDWATER PROTECTION & EVALUATION FOR RED HILL BULK FUEL STORAGE FACILITY, JOINT BASE PEARL HARBOR-HICKAM, HI. |
| 2021 | | | |
| 2/12/21 | ? | FA8903-21-D-0002 | A \$2,000,000,000 IDIQ, MULTIPLE-AWARD TASK ORDER CONTRACT FOR ARCHITECT-ENGINEERING SERVICES. THIS CONTRACT SUPPORTS THE AIR FORCE WORLDWIDE INFRASTRUCTURE DESIGN & CONSTRUCTION MISSIONS, SPECIFICALLY FOR THE AIR FORCE CIVIL ENGINEER CENTER, AIR FORCE INSTALLATION CONTRACTING CENTER, AIR FORCE LIFE CYCLE MANAGEMENT CENTER & ARMY INSTALLATION MANAGEMENT COMMAND DIRECTORATES. |

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| Date | Award (USD millions) | Contract # | Description |
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| 3/18/21 | ? | W912DQ-21-D-4007 | AECOM WILL COMPETE FOR EACH ORDER OF THE \$125,000,000 FFP CONTRACT TO SUPPORT PROJECTS ASSIGNED TO THE ARMY CORPS OF ENGINEERS, KANSAS CITY DISTRICT. |
| 3/19/21 | ? | W912DR-21-D-0001 | AECOM WILL COMPETE FOR EACH ORDER OF THE \$240,000,000 FFP CONTRACT TO PERFORM MILITARY MUNITIONS RESPONSE PROGRAM SERVICES. |
| 4/6/21 | ? | W91278-21-D-0013 | AECOM WILL COMPETE FOR EACH ORDER OF A \$249,000,000 FFP CONTRACT FOR ARCHITECT & ENGINEERING SERVICES. |
| 4/15/21 | ? | N62742-17-D-1800 | MODIFICATION TO PREVIOUSLY AWARDED IDIQ CONTRACT TO INCREASE THE MAXIMUM DOLLAR VALUE FOR ARCHITECT-ENGINEERING SERVICES FOR COMPREHENSIVE, LONG-TERM ENVIRONMENTAL ACTION AT VARIOUS SITES WITHIN THE NAVFAC PACIFIC AREA OF RESPONSIBILITY. THIS AWARD BRINGS THE CUMULATIVE VALUE TO \$220,000,000. |
| 4/16/21 | ? | W912DQ-21-D-3000 | AECOM WILL COMPETE FOR EACH ORDER OF THE \$225,000,000 ORDER-DEPENDENT CONTRACT FOR ARCHITECT-ENGINEER SERVICES. |
| 4/30/21 | ? | W91278-21-D-0048 | AECOM WILL COMPETE FOR EACH ORDER OF THE \$9,999,999 FFP CONTRACT FOR ARCHITECT-ENGINEERING SERVICES. |
| 5/11/21 | ? | W912DY-21-D-0063 | AECOM WILL COMPETE FOR EACH ORDER OF THE \$49,000,000 FFP CONTRACT TO PERFORM MILITARY MUNITIONS RESPONSE. |
| 6/9/21 | ? | W91278-21-D-0052 | AECOM WILL COMPETE FOR EACH ORDER OF THE \$249,000,000 FFP CONTRACT FOR ARCHITECT-ENGINEERING SERVICES. |
| 6/16/21 | ? | W912GB-21-D-0044 | AECOM WILL COMPETE FOR EACH ORDER OF THE \$30,000,000 FFP CONTRACT FOR CONSULTING SERVICES IN SUPPORT OF ENVIRONMENTAL COMPLIANCE. |
| 8/4/21 | ? | W91278-21-D-0040 | AECOM WILL COMPETE FOR EACH ORDER OF THE \$46,000,000 ORDER-DEPENDENT CONTRACT FOR ARCHITECT-ENGINEERING SERVICES. |
| 8/31/21 | ? | W9128F-21-D-0026 | AECOM WILL COMPETE FOR EACH ORDER OF THE \$118,000,000 FFP CONTRACT FOR PREPARATION OF STUDIES, ANALYSIS, AND DESIGN SERVICES FOR MILITARY & CIVIL PROJECTS. |
| 9/13/21 | ? | W91238-21-D-0002 | AECOM WILL COMPETE FOR EACH ORDER OF THE \$110,000,000 FFP CONTRACT FOR ARCHITECT-ENGINEER SERVICES. |
| 9/23/21 | 30.0 | N40085-21-D-0091 | CONTRACT FOR ARCHITECT-ENGINEER SERVICES AT JOINT EXPEDITIONARY BASE LITTLE CREEK-FORT STORY, NAVAL STATION NORFOLK, AND NAVAL AIR STATION OCEANA, VA. THE WORK PROVIDES FOR THE COMPREHENSIVE A-E SERVICES REQUIRED FOR PLANNING, DESIGN, AND CONSTRUCTION SERVICES IN SUPPORT OF NEW CONSTRUCTION, REPAIR, REPLACEMENT, DEMOLITION, ALTERATION, AND/OR IMPROVEMENT OF MILITARY & OTHER GOVERNMENTAL FACILITIES. |

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| Date | Award (USD millions) | Contract # | Description |
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| 9/28/21 | 12.7 | N62742-17-D-1800 | MODIFICATION TO TASK ORDER UNDER AN IDIQ CONTRACT FOR INVESTIGATION & REMEDIATION OF RELEASES, AND GROUNDWATER PROTECTION & EVALUATION FOR RED HILL BULK FUEL STORAGE FACILITY, JOINT BASE PEARL HARBOR-HICKAM, HI. THE CONTRACT COVERS THE SUPPLEMENTAL WORK REQUIRED BY THE REGULATORS, SUCH AS, A PILOT CONTINUOUS SOIL GAS MONITORING SYSTEM UNDER SEVERAL TANKS; CONTINUED GROUNDWATER & DRINKING WATER SAMPLING & EVALUATION; INSTALLATION OF THREE MONITORING WELLS; ADDITIONAL GROUNDWATER MODELING; CONTINUED GROUNDWATER TRACER/IN-WELL TESTING; RELEASE RESPONSE SAMPLING & ANALYSIS; ASSOCIATED DOCUMENTS; & SUPPORT FOR REQUIRED MEETINGS. |
| 9/30/21 | 30.0 | FA700021D0007 | MASTER PLANNING & CONCEPTUAL DESIGN. |
| 10/15/21 | ? | W912DY-21-D-0079 | AECOM WILL COMPETE FOR EACH ORDER OF THE \$1,136,000,000 HYBRID (CPFF & FFP) CONTRACT TO PERFORM MILITARY MUNITIONS RESPONSE, ENVIRONMENTAL COMPLIANCE & REMEDIATION SERVICES, AND OTHER MUNITIONS-RELATED SERVICES. |
| 11/1/21 | ? | W9128F-22-D-0006 | AECOM WILL COMPETE FOR EACH ORDER OF THE \$240,000,000 FFP CONTRACT FOR ENVIRONMENTAL REMEDIATION SERVICES. |
| 11/24/21 | ? | W911KB-22-D-0003 | AECOM WILL COMPETE FOR EACH ORDER OF THE \$18,000,000 FFP CONTRACT FOR ARCHITECT-ENGINEER SERVICES FOR CIVIL WORKS & RELATED PROJECTS. |
| 12/7/21 | 75.0 | N62470-22-D-2007 | CONTRACT FOR ARCHITECT-ENGINEERING SERVICES AT NAVY, MARINE CORPS & OTHER DOD INSTALLATIONS & FEDERAL AGENCIES. THE WORK PROVIDES FOR THE PREPARATION OF STUDIES, PLANS, SPECIFICATIONS, DESIGN, REPORTS, COST ESTIMATES, AND ALL ASSOCIATED ENGINEERING SERVICES IN SUPPORT OF NAVY & OTHER DOD ENVIRONMENTAL COMPLIANCE PROGRAMS. |
| 12/9/21 | ? | N62742-16-D-3555 | A COMBINED \$800,000,000 CPAF MODIFICATION TO INCREASE THE MAXIMUM DOLLAR VALUE OF AN IDIQ CONTRACT TO PROVIDE GLOBAL CONTINGENCY SERVICES. THE WORK INCLUDES INCIDENTAL CONSTRUCTION TO QUICKLY PROVIDE SHORT-TERM FACILITY SERVICES IN SUPPORT OF NATURAL & MAN-MADE DISASTERS, HUMANITARIAN ASSISTANCE, AND THE FULL RANGE OF MILITARY OPERATIONS, AND PROJECTS WITH SIMILAR CHARACTERISTICS. WITH AWARD OF THIS MODIFICATION, THE CUMULATIVE CONTRACT VALUE WILL BE \$1,700,000,000. |
| 12/13/21 | 20.0 | W912HN-22-D-2000 | CONSTRUCTION MANAGEMENT SERVICES. |
| 12/20/21 | ? | W911XK-22-D-0002 | AECOM WILL COMPETE FOR EACH ORDER OF THE \$13,750,000 FFP CONTRACT FOR MULTIDISCIPLINARY PLANNING, ENGINEERING, DESIGNING, CONSTRUCTION, AND OPERATIONS/MAINTENANCE SERVICES TO SUPPORT THE DETROIT, CHICAGO & BUFFALO DISTRICTS OF THE U.S. ARMY CORPS OF ENGINEERS. |

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| Date | Award (USD millions) | Contract # | Description |
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| 12/20/21 | ? | W91278-22-D-0001 | AECOM WILL COMPETE FOR EACH ORDER OF THE \$40,000,000 ORDER-DEPENDENT CONTRACT FOR ARCHITECT-ENGINEERING SERVICES. |
| 12/28/21 | ? | N62742-17-D-1800 | A \$97,000,000 CPAF MODIFICATION TO AN IDIQ CONTRACT. THIS MODIFICATION INCREASES THE MAXIMUM DOLLAR VALUE FOR ARCHITECT-ENGINEERING SERVICES FOR COMPREHENSIVE LONG-TERM NAVY ENVIRONMENTAL ACTION AT VARIOUS SITES WITHIN THE NAVFAC PACIFIC AREA OF OPERATIONS. AFTER AWARD OF THIS MODIFICATION, THE CUMULATIVE CONTRACT VALUE WILL BE \$317,000,000. |

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